

Earnings Presentation 1H 2026

July 27, 2026



Strong increase of net income combined with healthy asset growth

- Net Income increase driven by funded and unfunded revenues
- Maintained strong growth momentum expanding commercial and consumer financing
- High customer acquisition rates owing to rapid transformation and operational excellence
- Impressive inflow of customers' deposits driven by greater brand recognition and growing market share
- Stable and healthy risk metrics reflect sound asset quality
- Costs-to-assets consistently decreasing on strict costs discipline
- Capital replenished organically and reinforced by successful Tier 1 Sukuk issuance

Net Income

H1'26

₹ 848 mn +14% YoY

Net Margin

H1'26

2.06% -11 bps YoY

Cost of Risk

H1'26

0.30% -8 bps YoY
-5 bps YTD

Net Financing

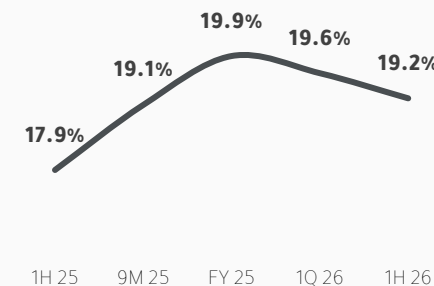
H1'26

₹ 121 bn +17% YoY
+9% YTD

CAR Pillar 1

H1'26

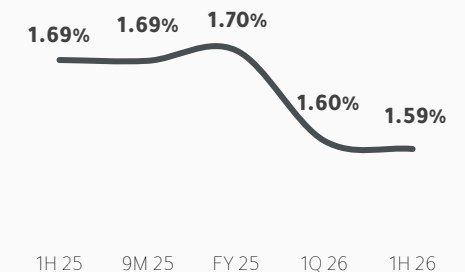
19.2% +128 bps YoY
-76 bps YTD



Costs-to-assets*

H1'26

1.59% -9 bps YoY
-11 bps YTD



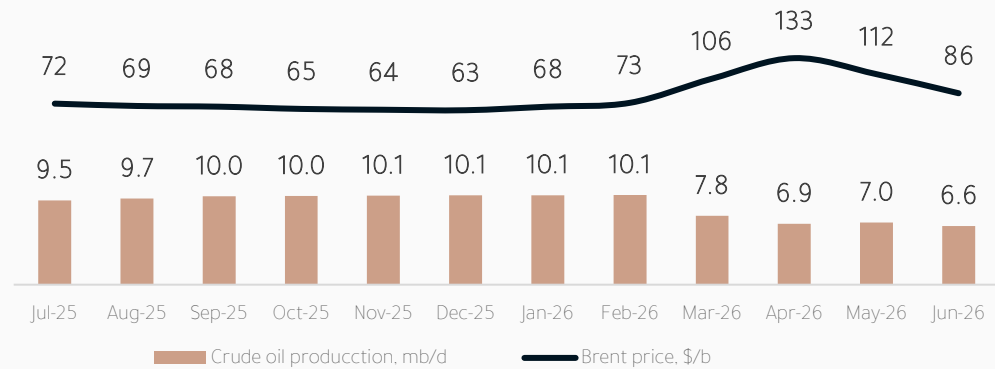
Customers' Deposits

H1'26

₹ 133 bn +16% YoY
+15% YTD

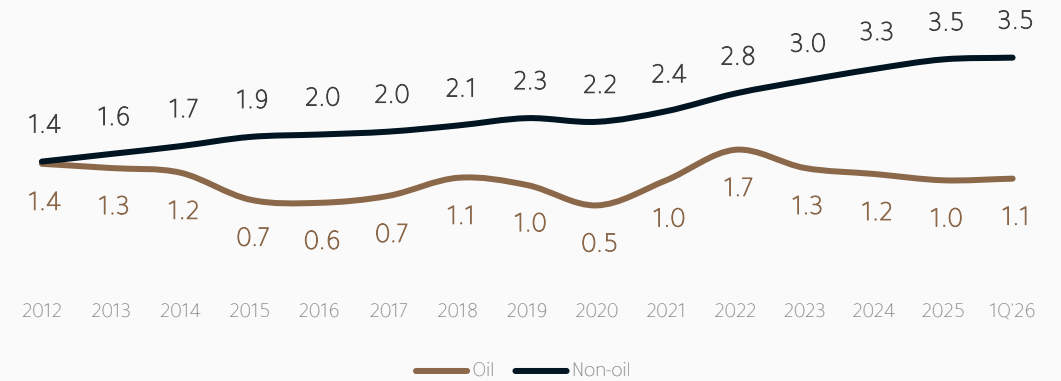
Macro Recovery Fuels Corporate Credit Momentum

KSA crude oil production, mb/d



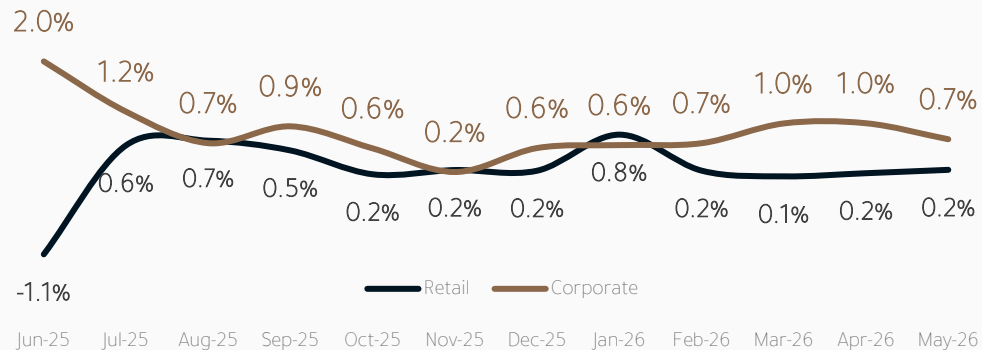
Source: Refinitiv, OPEC

KSA GDP at current prices by sectors (bn tn)

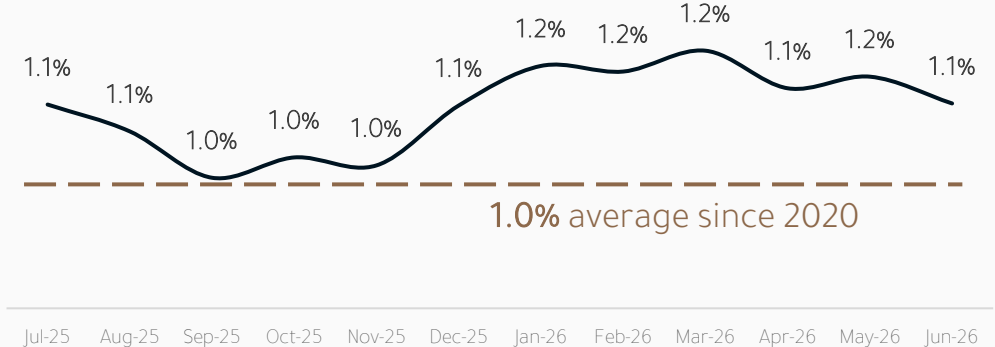


Source: GASTAT

KSA Retail vs Corporate loan growth (m/m % change)

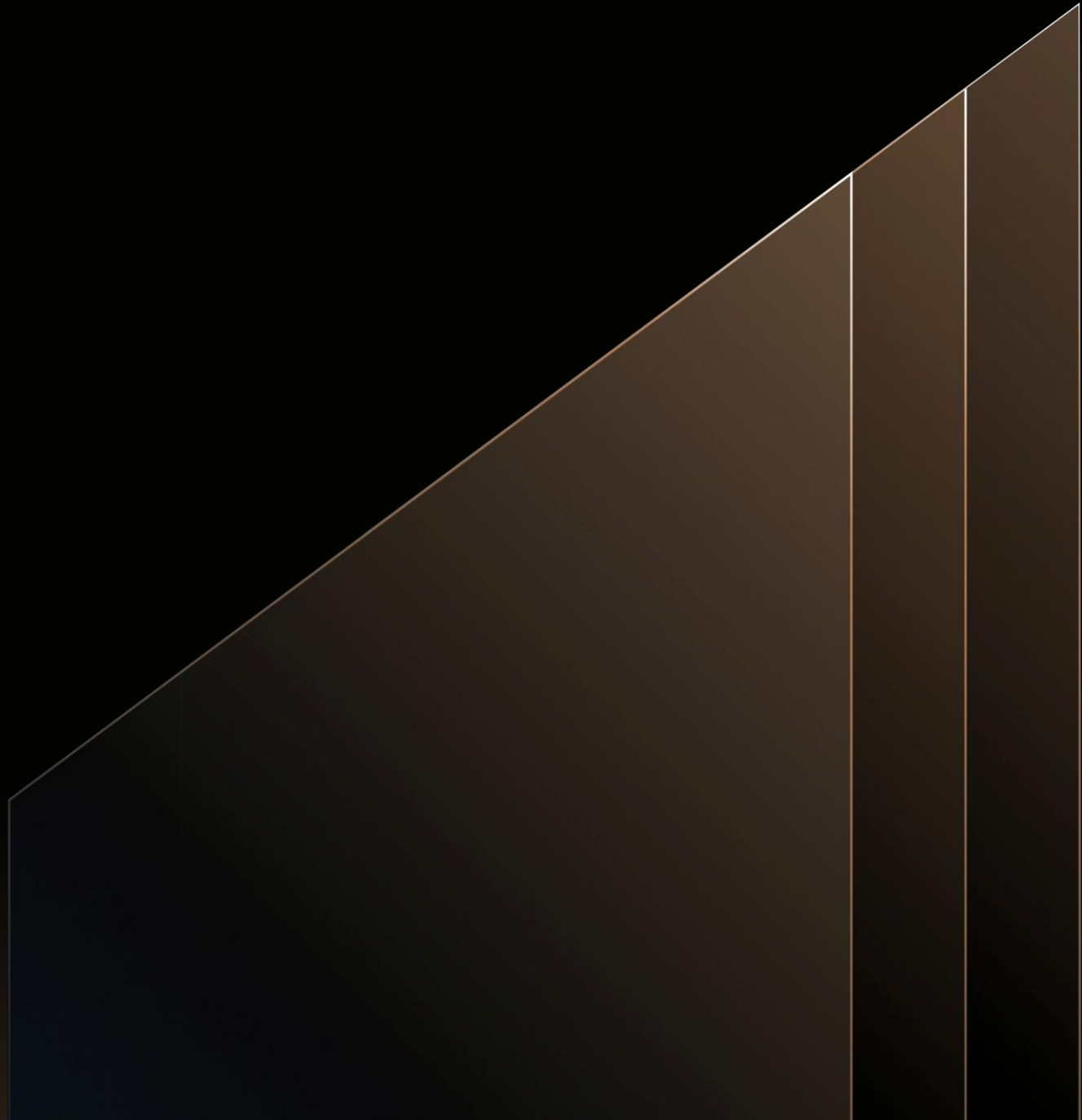


3M SAIBOR-SOFR spread (%)



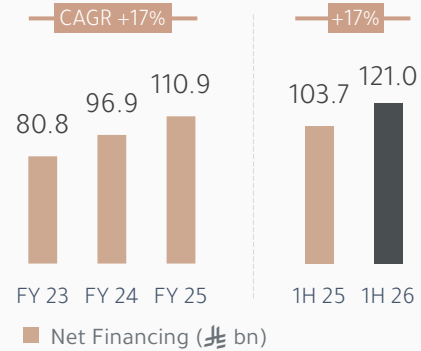
01.

Strategic progress

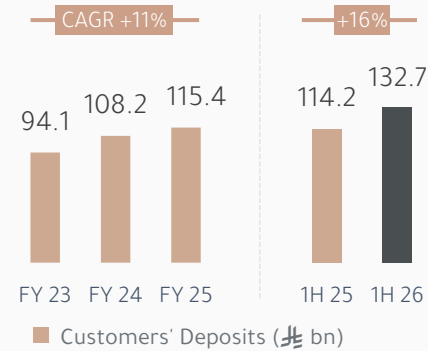


Consistent delivery on strategic priorities: **growing scale and improving profitability**

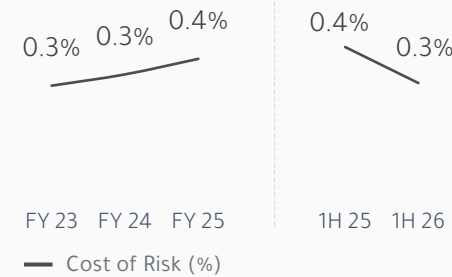
Growing Scale



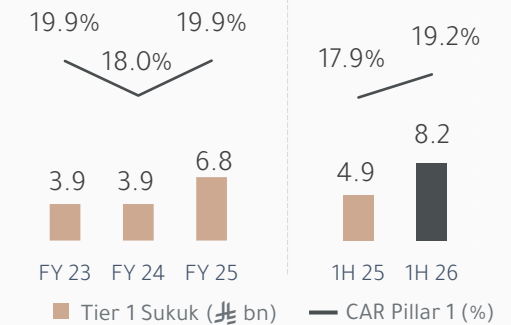
Building Liquidity



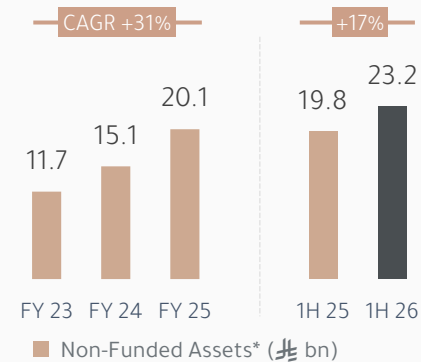
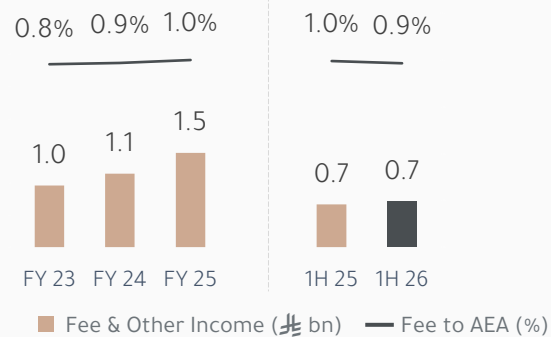
Controlling Risks



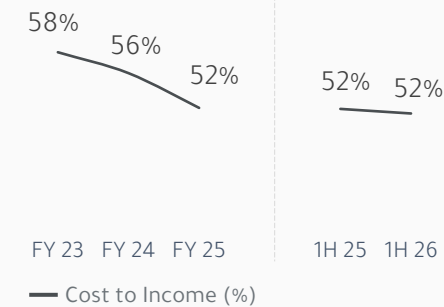
Strengthening Capital



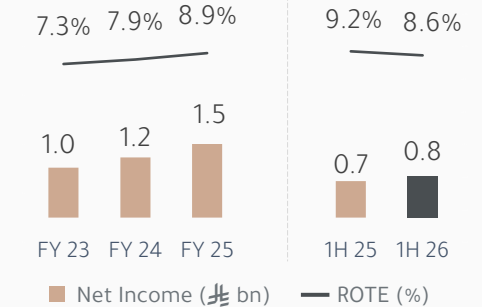
Diversifying Revenues



Improving Efficiency



Rising Profitability



Strategy execution: progressing across all business segments

Pillars

Corporate Segment

-  Large & Mid-corporates
-  Small and Medium-sized Enterprises
-  Unfunded Assets
-  Enhancing Offerings & Services

Retail Segment

-  Becoming the “bank-of-choice” for Affluent
-  Growing Core Assets & Deposits
-  Build Core Digital Capabilities
-  Optimize Branch Footprint to Decrease Costs

Treasury / Brokerage & AM

-  Revenue Growth & Diversification / Market Access
-  Balance Sheet & Liquidity Optimization
-  Market Positioning & Partnerships / Cross-selling & Client Capture
-  Platform & Infrastructure Advancement / Digital-First Experience

1H 2026 key progress

- Double digit funded portfolio growth

- Faster growth in unfunded assets

- Strong growth in affluent customers segment

- New product launches

- More diversified funding

- Stronger focus on digital FX capabilities

Operational transformation powers business growth

What we achieved

 modernized critical systems	 accelerated digital delivery	 strengthened resilience	 developed data and AI capabilities	 improved internal execution	 materially reduced recurring technology costs	 customer journeys across assisted and non-assisted channels through CRM
--	---	--	---	--	--	--

techMAL Garage: in-house strategic technology platform

Consolidates the design, development, and delivery of customer-facing digital journeys and channels through modern agile ways of working—accelerating time to market, improving customer experience, reducing reliance on external vendors, and optimizing delivery costs.

Products developed:

 Aljazira Mobile / Aljazira Online	 Fawri Mobile	 Thrift Savings Plan digital services
 Aljazira Business	 Corporate website	 AI -enabled Aljazira Employee App

GenAI and agentic AI framework for next-generation banking

 Transactional Banking	 Support & Advisor	 Sales Force
---	---	---

02.

ESG

Highlights



ajb continues to deliver impactful ESG initiatives across its operations



E

1H 2026 Recycling Performance

4,325 kg

recyclable waste collected and recycled, offsetting 4,635 kg of CO₂ emissions, equal to 10.9 m³ of landfill, 24,973 kW of energy and 30,275 gallons of water saved.

1H 2026 Reverse Vending Machine

46,007 Items

recycled, including 17 kg of Aluminum and 1,122 kg of recycled plastics.

Electricity Consumption

Successfully remained below the newly adopted annual target of 2.0% of the baseline budget, supported by continued facility-efficiency measures. Q2 2026 electricity consumption remained 5.9% below baseline target.

2027 Climate Targets

2% Reduction in energy, water, and paper consumption

2% increase in recycling

1st GHG emissions assessment



S

Employees

Hand in Hand Survey results reflected strong employee momentum, with job connectivity up **73%**, internal empowerment up **70%** and featured interaction up **93%**.

Customers

- Completed workshops with multiple teams across ajb for **Customer Journey Design Project**.
- Launched **Your Journey with Us in 2025** through the ajb app, enabling customers to view their annual financial expense reports with greater ease and clarity.

Communities

- Obtained the **Social Impact Investment Certificate** issued by the NCNP, reflecting ajb's commitment to sustainable social impact
- Qard Hasan reached ₪ 100 mn**, a major milestone
- Donated **₪ 1 mn** through EHSAN



G

Raising Awareness on Islamic Banking

- Seminar organized by Shariah Group in partnership with the Association of Social Economics titled **Developments in the Islamic Finance Industry**
- Latest publication on AAOIFI's Standards from Competition and Prizes to Repurchase launched and announced among employees.

Governance / Compliance Best Practices

- Launched Phase 1 of the **Anti-Fraud Reporting Development and Automation** initiative to strengthen enterprise data assets, automate regulatory reporting and improve the quality and accuracy of data submitted to regulators.
- Announced **PCI DSS Certification Version 4.0.1** for 2025/2026, reinforcing payment-card data security and compliance controls.

Key Awards & Recognitions:



CSR Award in Arab States (Banking Sector)
Awarded by the RNSR in partnership with the UNDP



Best Bank in Islamic Finance
by Global Trade Review



Outstanding Innovation in Retail Customer Service and
Exceptional Growth in MSME Sector Award by The Digital Banker

03.

Financial Performance

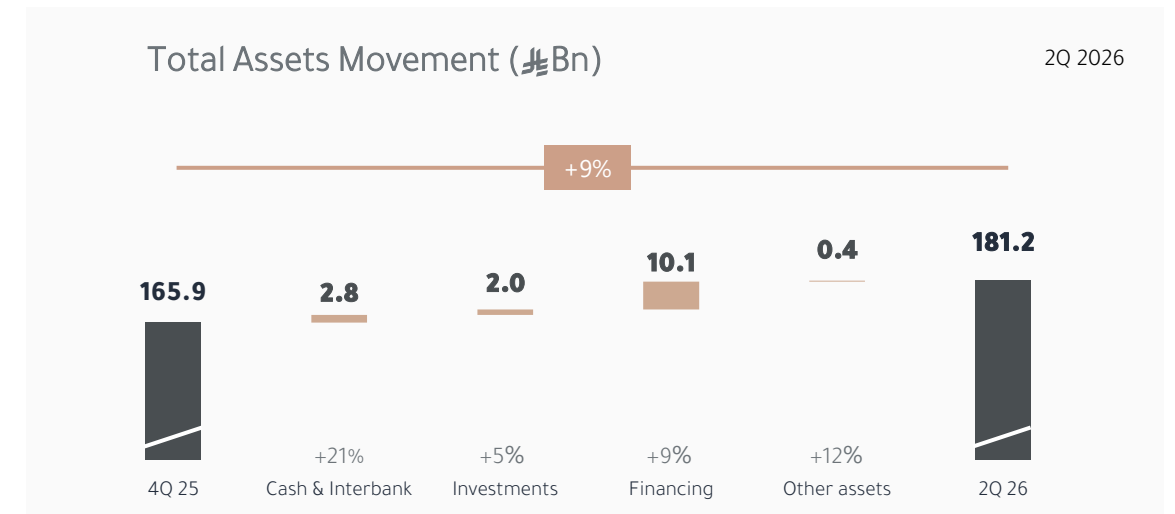
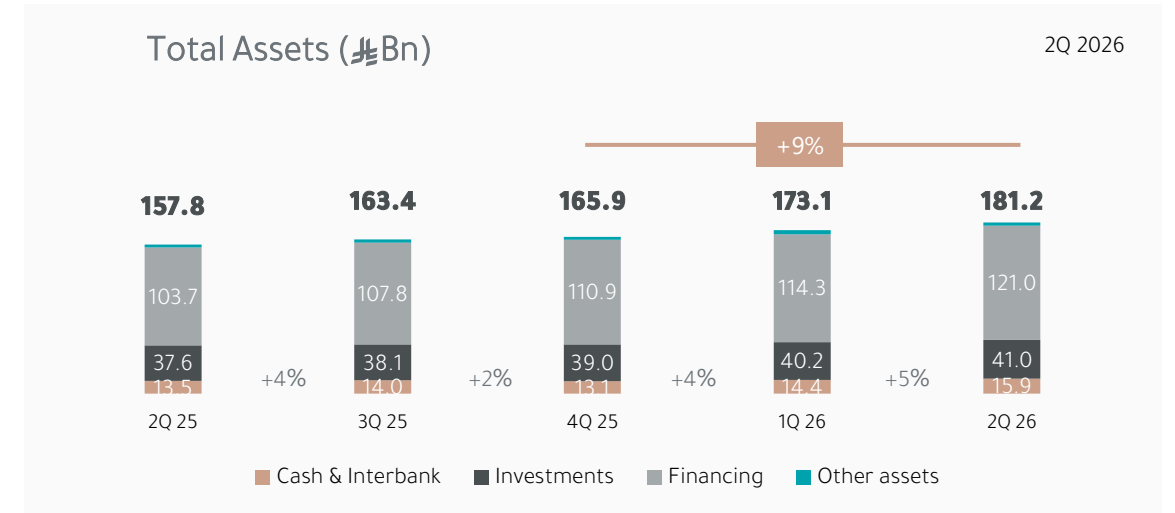


Balance sheet | asset growth supported by robust liquidity

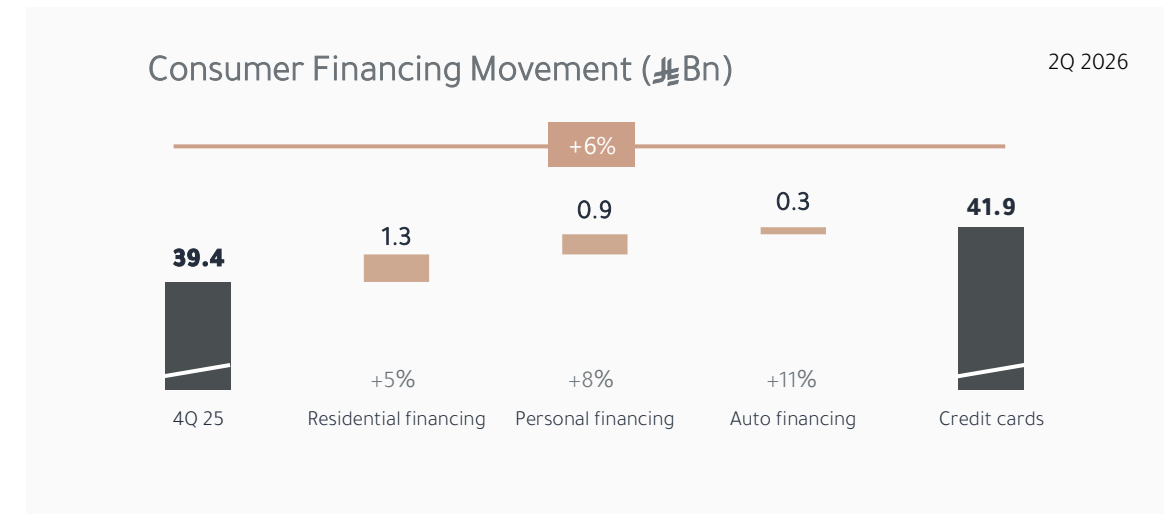
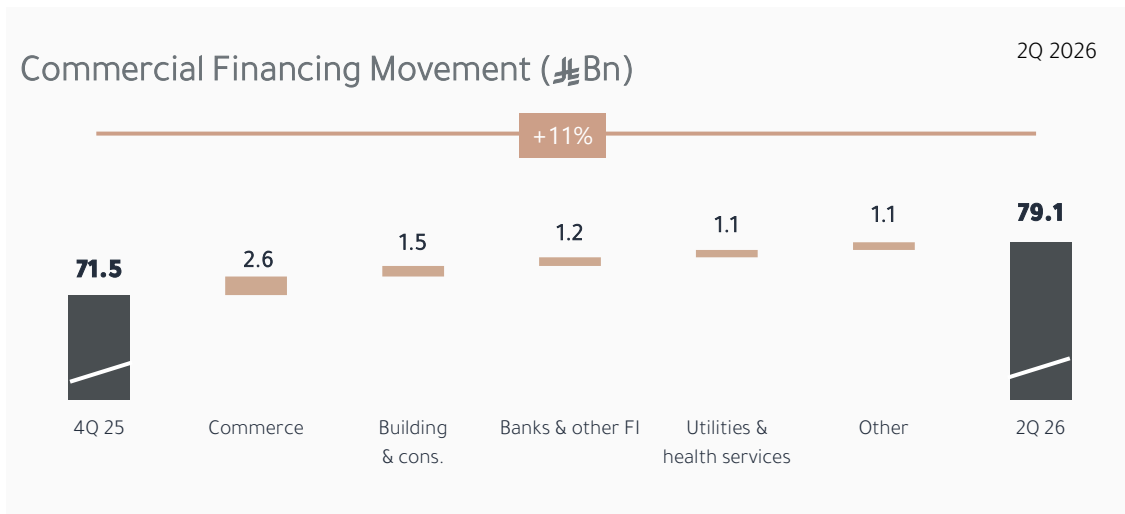
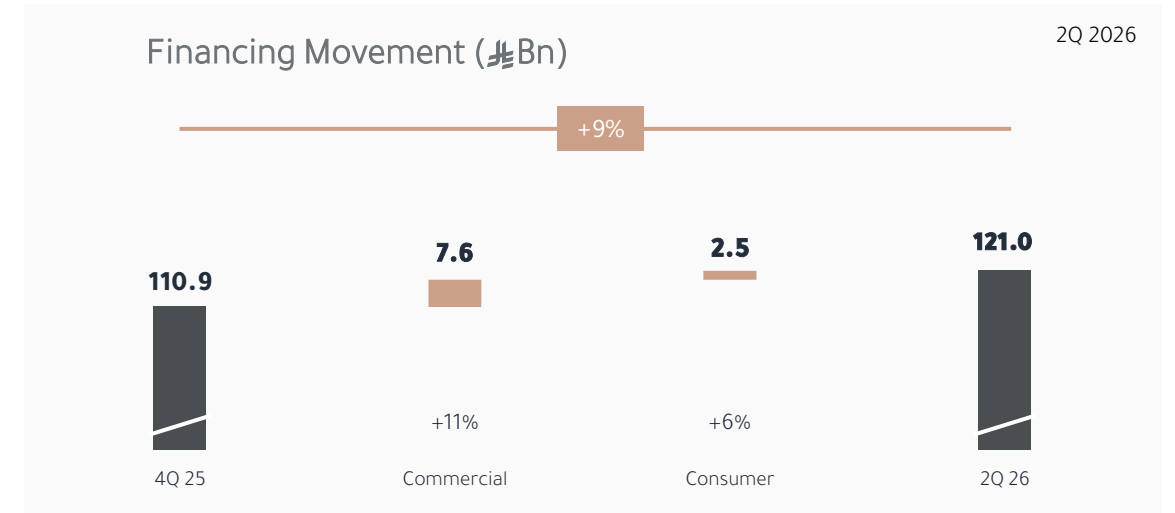
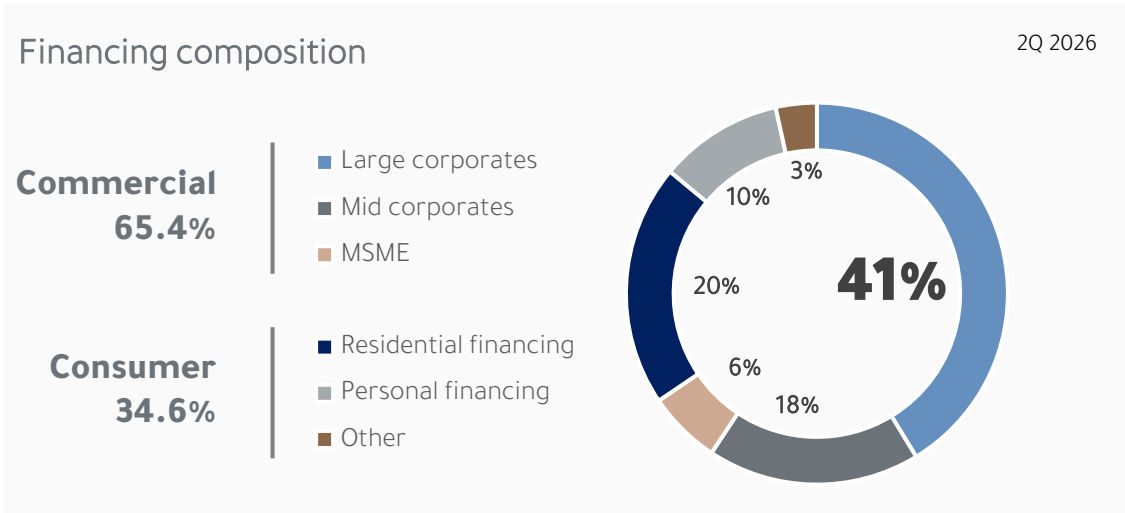
Strong growth of Financing and Investment portfolio supported by sizeable inflow of customers' deposits

Total equity increased by 2% QoQ and 7% YTD supported by organic generation and successful Tier 1 Sukuk issuance

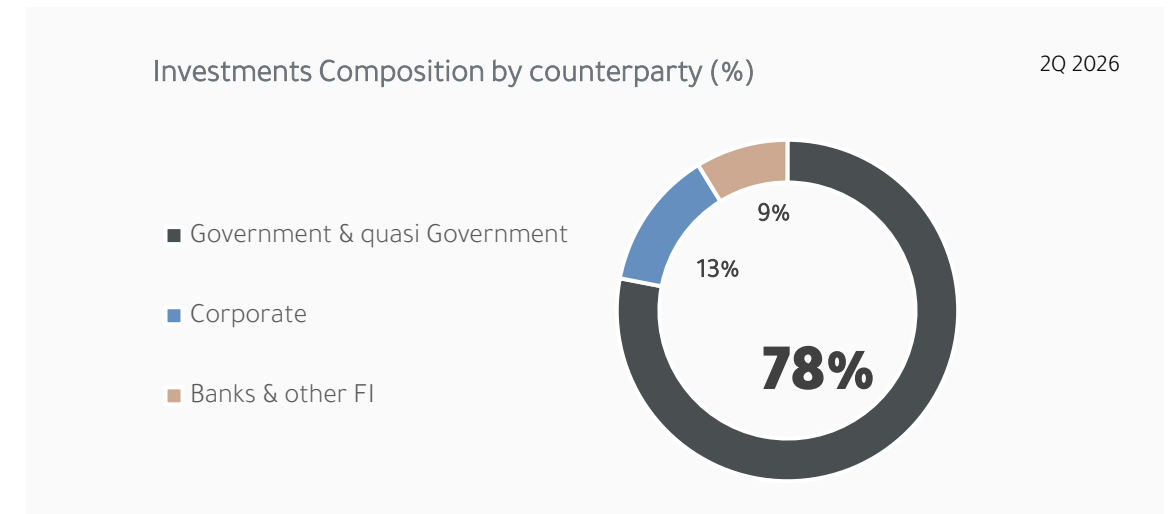
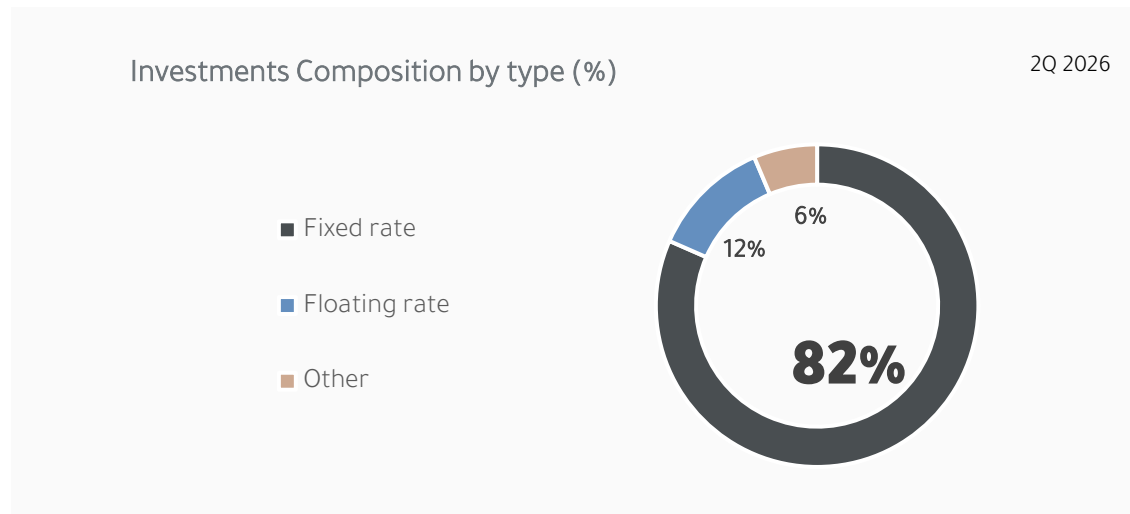
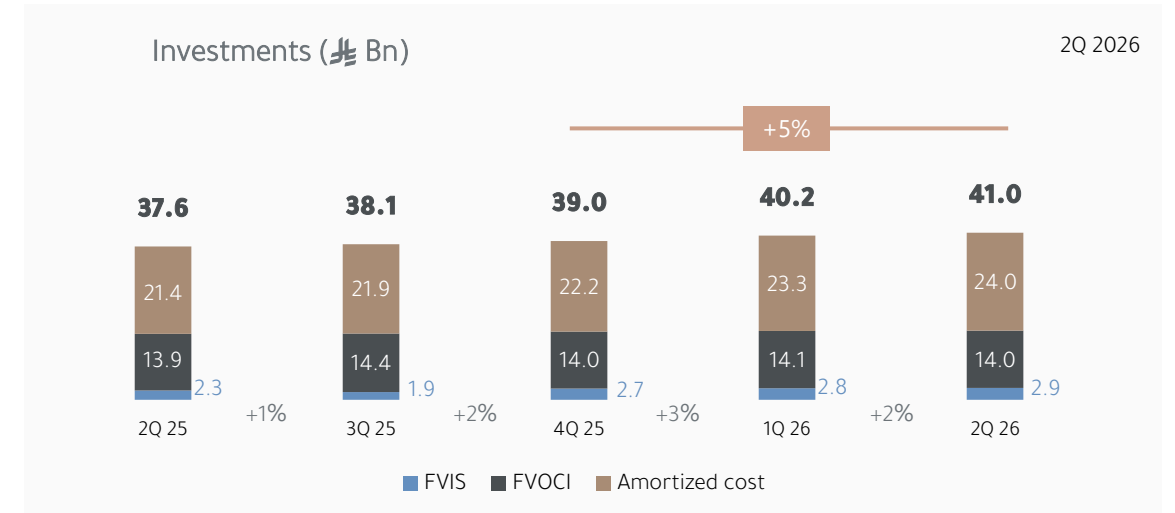
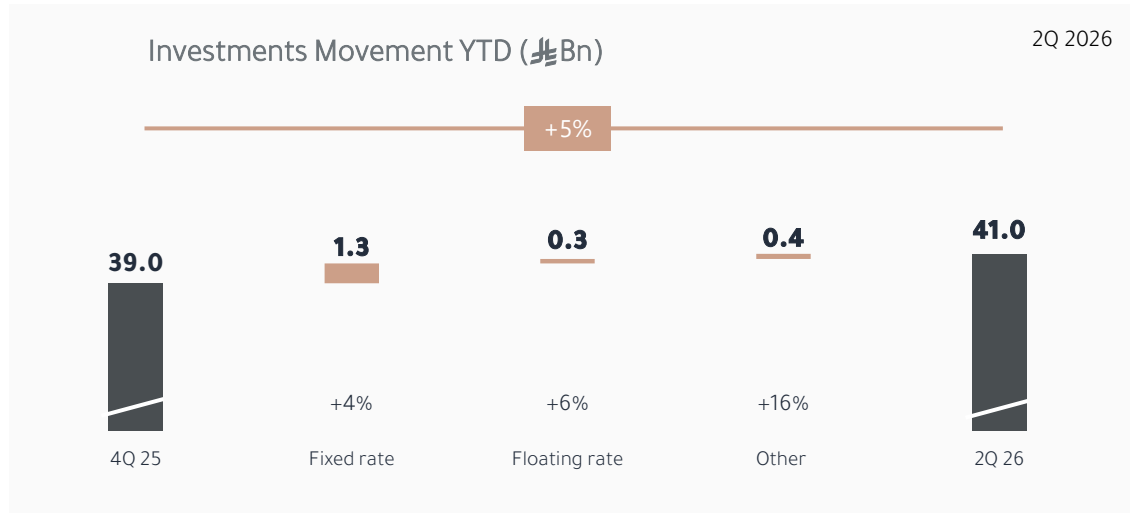
₹ Mn	2Q 2026	1Q 2026	QoQ % Change	4Q 2025	YTD % Change
Cash & Interbank	15,888	14,438	+10%	13,085	+21%
Investments	40,964	40,232	+2%	38,968	+5%
Financing	120,962	114,266	+6%	110,862	+9%
Other assets	3,369	4,178	-19%	3,009	+12%
Total assets	181,184	173,114	+5%	165,924	+9%
Due to banks & other FI	20,144	21,068	-4%	23,912	-16%
Customers' deposits	132,738	123,958	+7%	115,395	+15%
Subordinated Sukuk	2,008	2,042	-2%	2,007	+0%
Other liabilities	2,895	3,041	-5%	2,834	+2%
Total liabilities	157,784	150,110	+5%	144,149	+9%
Equity attributable to shareholders of the Bank	15,186	14,790	+3%	15,025	+1%
Tier 1 sukuk	8,214	8,214	-	6,750	+22%
Total equity	23,400	23,004	+2%	21,775	+7%



Financing | diversified mix, solid growth aligned with strategic priorities



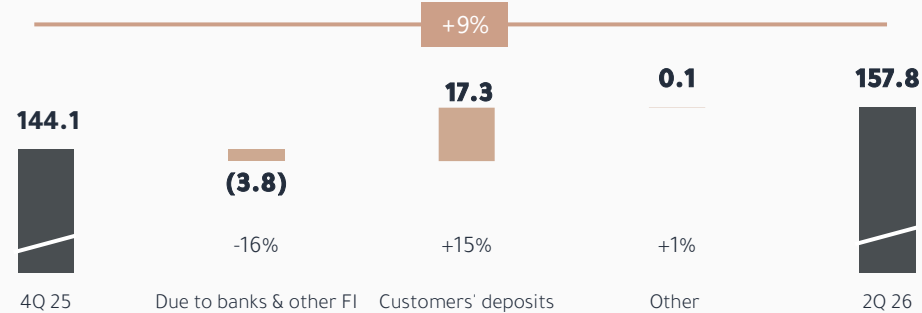
Investments | portfolio focused on fixed income and top-quality issuers



Liquidity | strong customer franchise ensures comfortable liquidity position

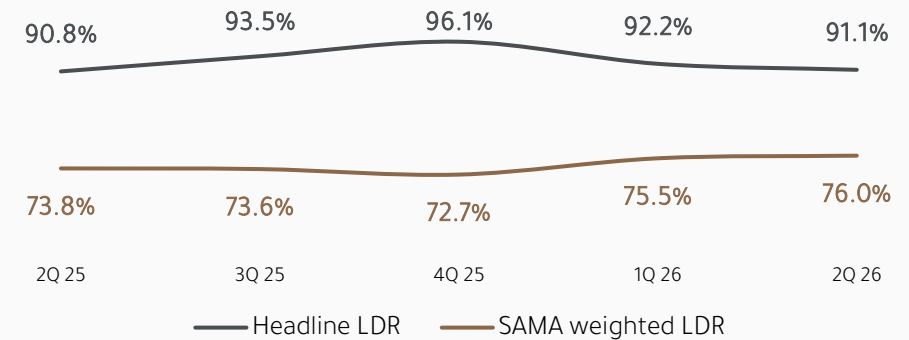
Total Liabilities Movement YTD (₪Bn)

2Q 2026



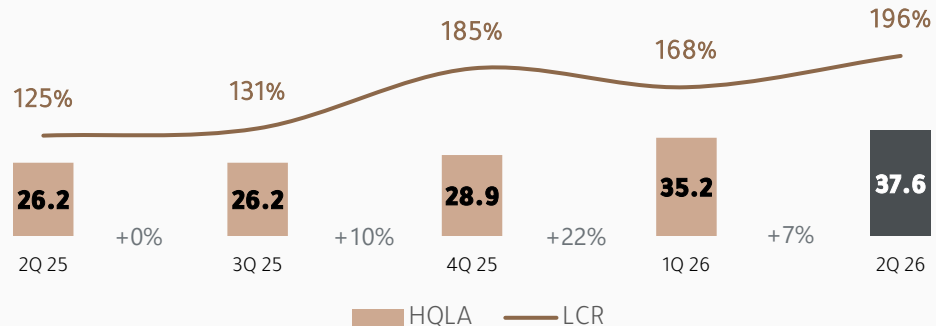
Loans to Customers' Deposit Ratios (%)

2Q 2026



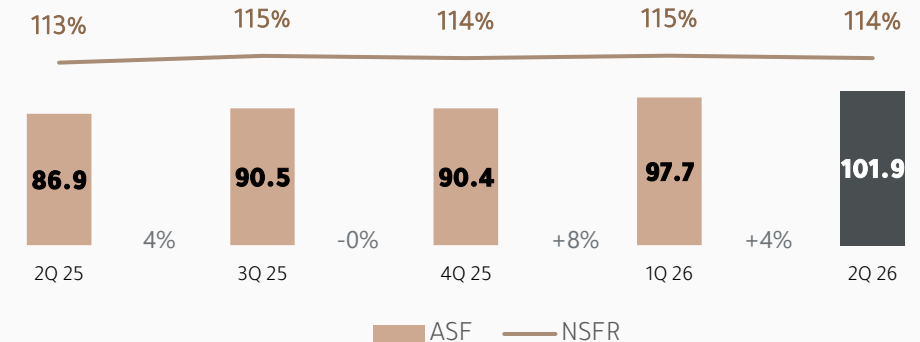
HQLA (₪Bn)

2Q 2026

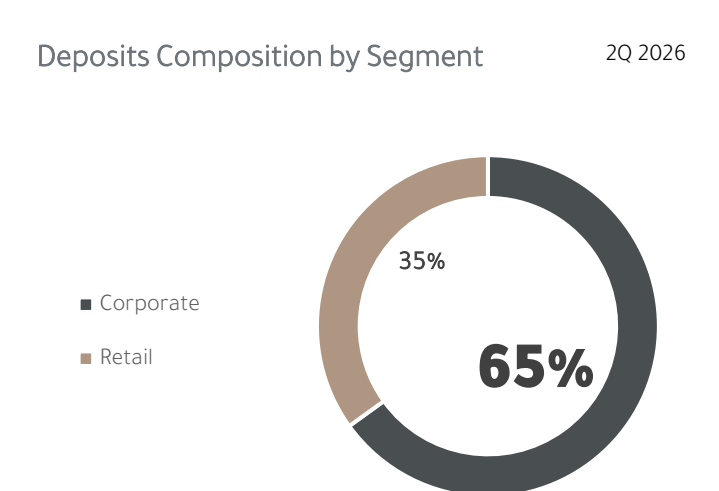
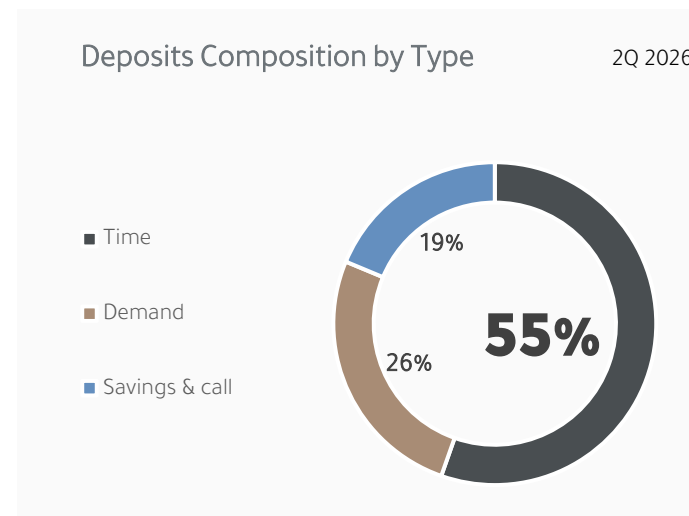
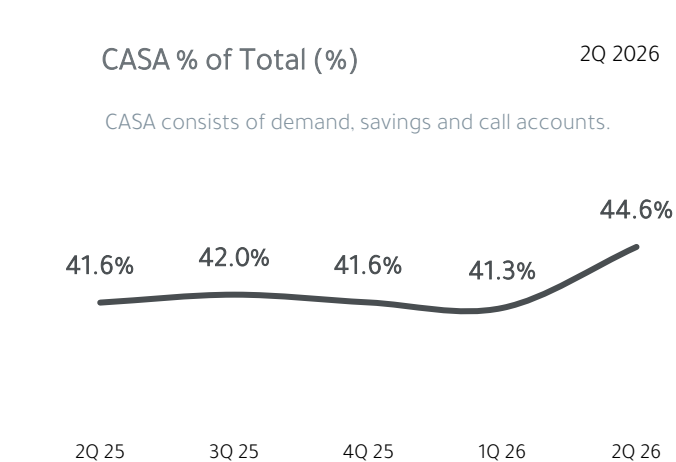
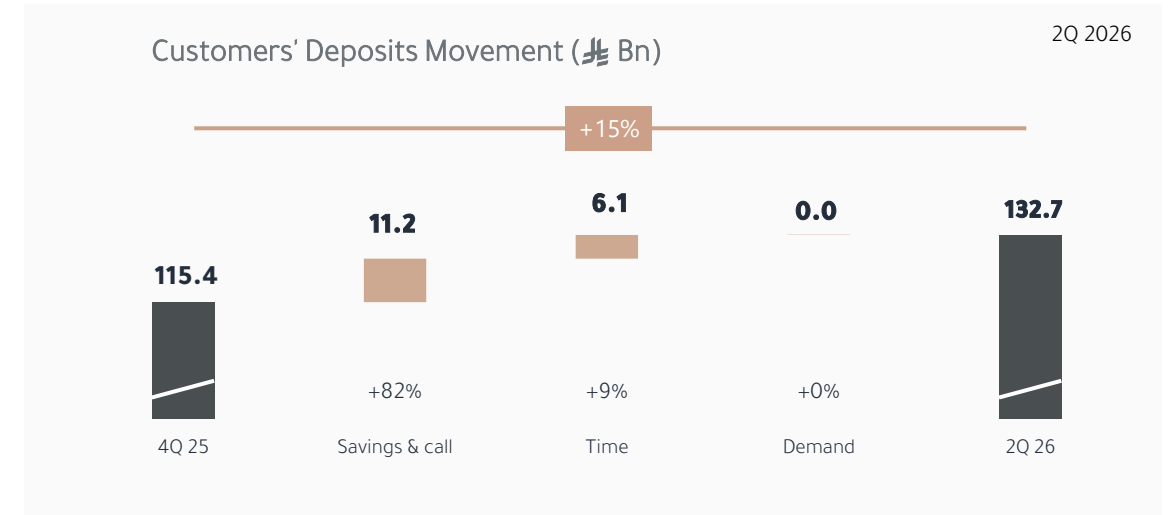
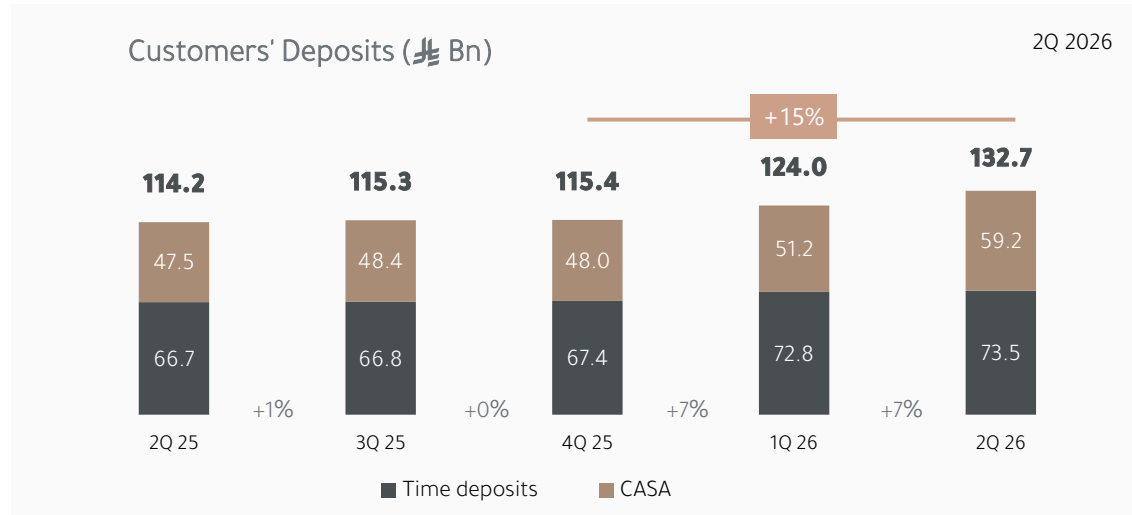


Total Available Stable Funding* (₪Bn)

2Q 2026



Deposits | notable CASA increase underpins ajb's growing market share



Income Statement | results equally driven by funded and unfunded revenues

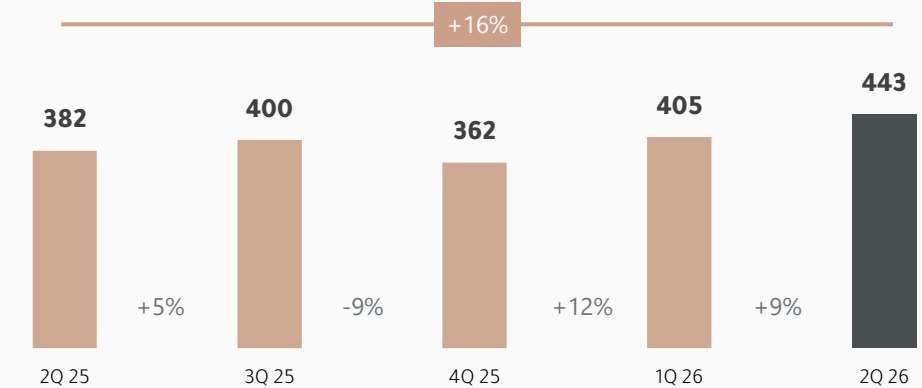
Impressive **14% YoY net Income growth** during **1H 2026** driven by stronger Net financing & investment income

Growth of **unfunded income** reflects successful strategy execution, unfunded income accounts for **30% of total revenues** in 1H 2026

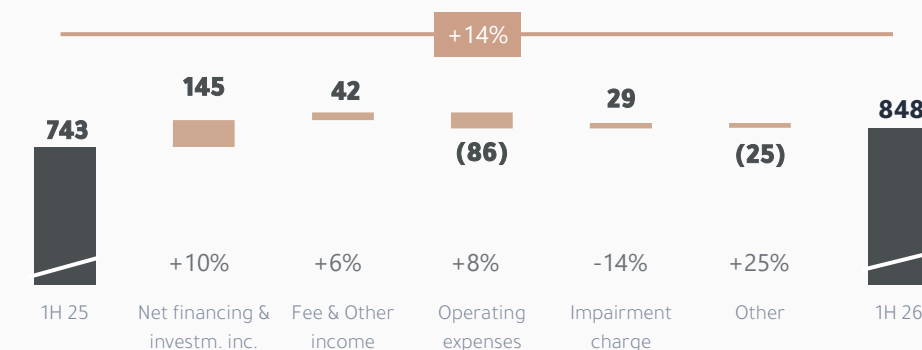
Costs growth continued to slow down sequentially reflecting disciplined approach on the back of continued investments in technology and transformation

₹ Mn	1H 2026	1H 2025	YoY % Change	2Q 2026	2Q 2025	YoY % Change
Net financing & investment income	1,661	1,516	+10%	842	762	+11%
Fee & other income	708	665	+6%	374	340	+10%
Total operating income	2,368	2,181	+9%	1,216	1,102	+10%
Operating expenses	(1,226)	(1,140)	+8%	(618)	(574)	+8%
Impairment charge	(171)	(200)	-14%	(97)	(97)	-0%
Net operating income	971	841	+15%	501	431	+16%
Share in net income of an associate	4	7	-38%	2	5	-54%
Net income for the period before zakat & income tax	975	848	+15%	503	436	+15%
Zakat & income tax	(127)	(105)	+21%	(60)	(54)	+12%
Net income for the period	848	743	+14%	443	382	+16%

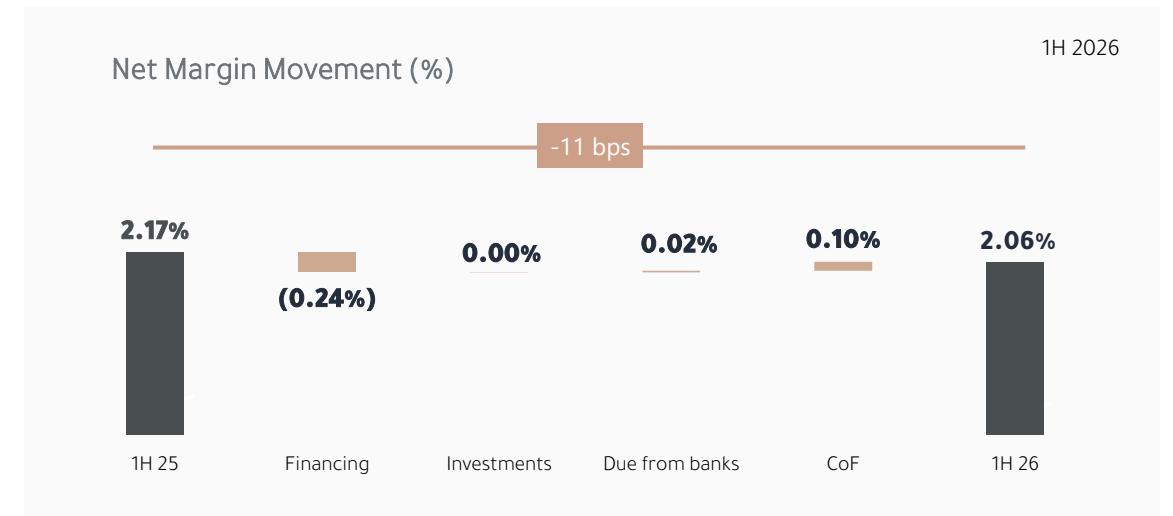
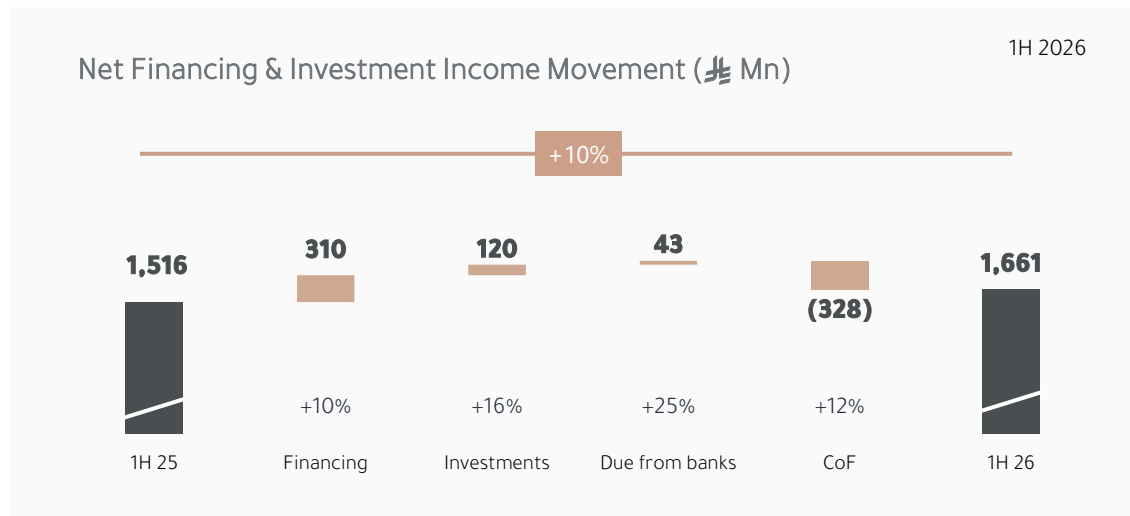
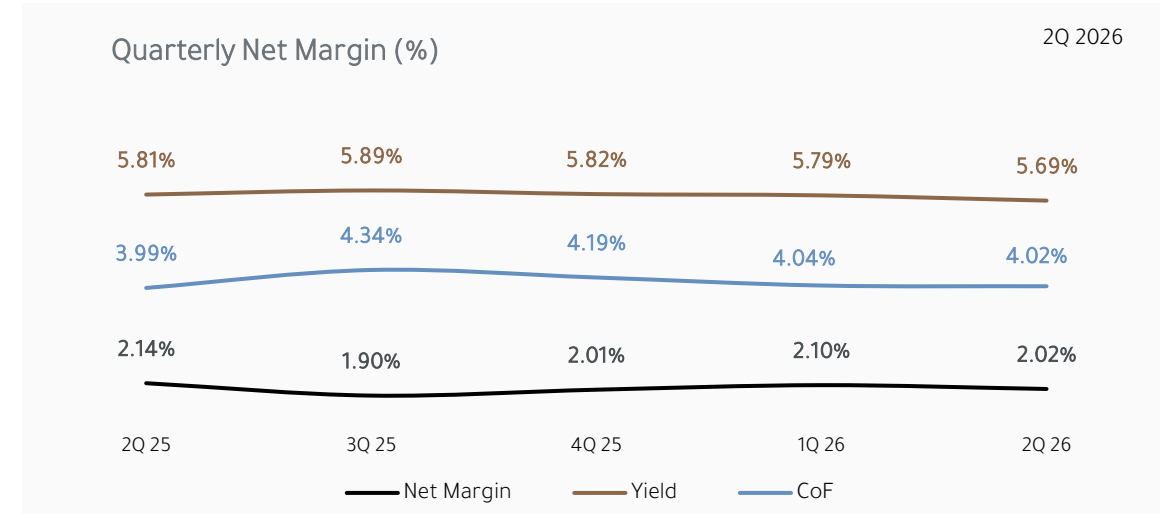
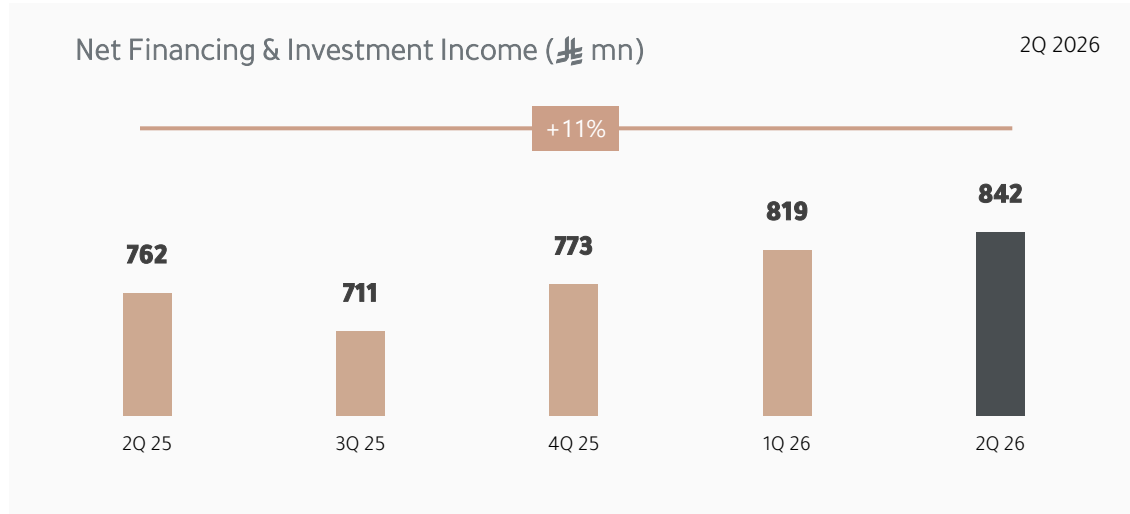
Quarterly Net Income (₹ Mn)



Net Income for the Period Movement YoY (₹ Mn)

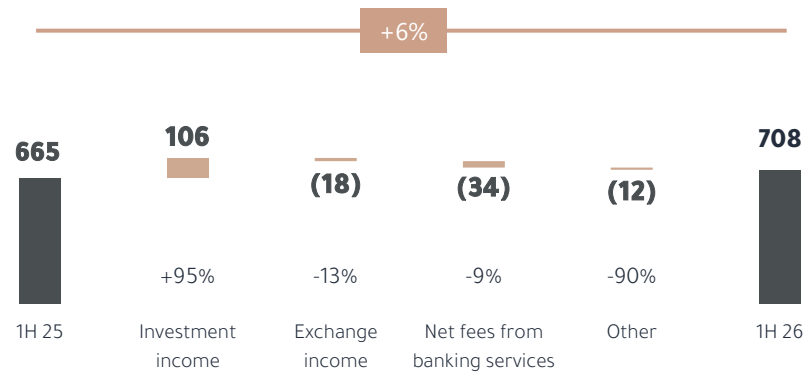


Net financing & investment income | cost of funds stabilized

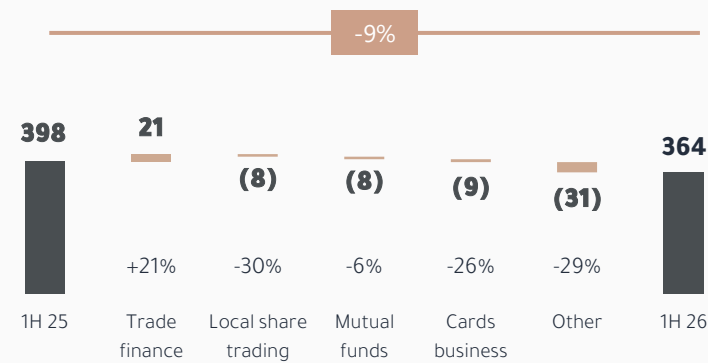


Fee & other income | robust increase of unfunded portfolio drives fee growth

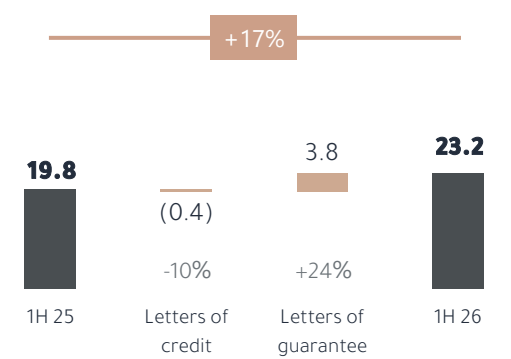
Fee & Other Income Movement (₹ Mn) 1H 2026



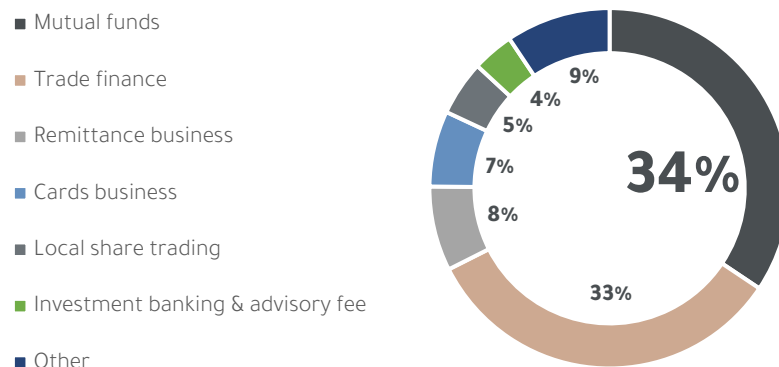
Net Fee Income From Banking Services Movement (₹ Mn) 1H 2026



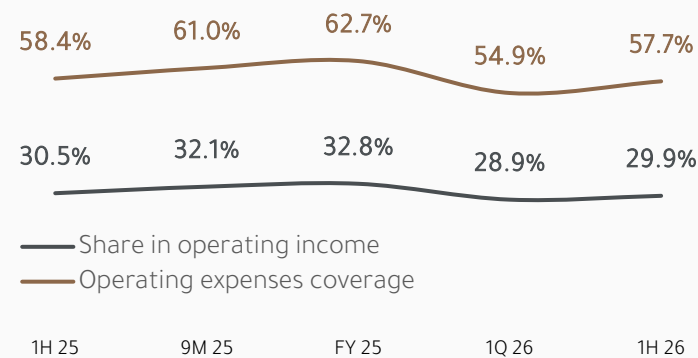
Non-Funded Exposure (₹ Bn) 1H 2026



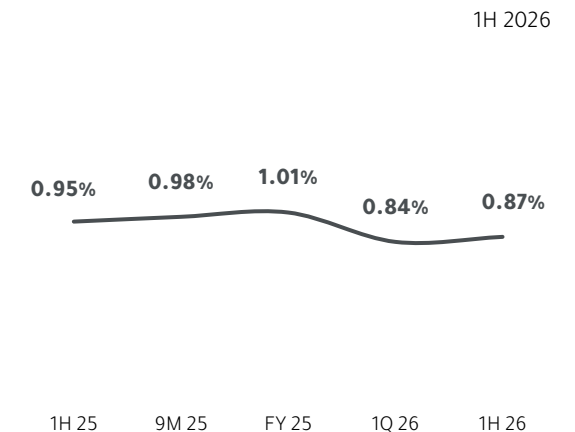
Net Fee Income From Banking Services Composition (%) 1H 2026



Fee & Other Income Share and Coverage (%) 1H 2026

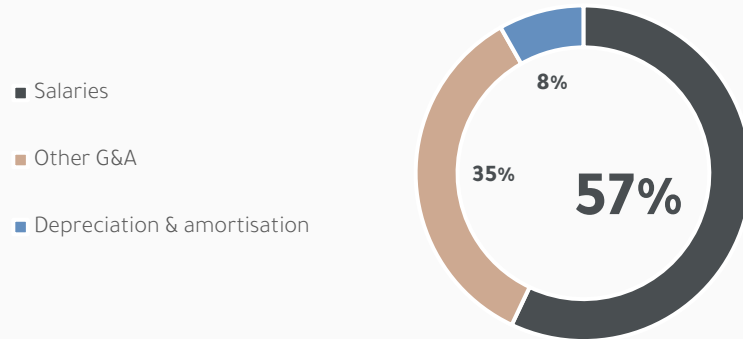


Fee income to Average Earning Assets (%) 1H 2026

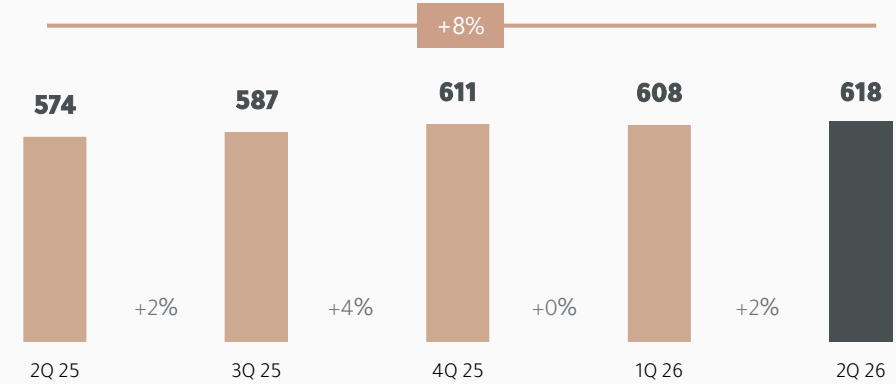


Operating Expenses | cost-to-assets ratio consistently improving

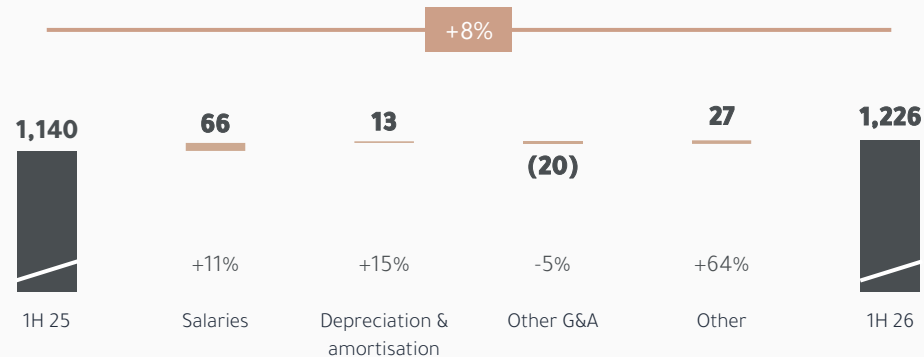
Operating Expenses Composition (Mn) 2Q 2026



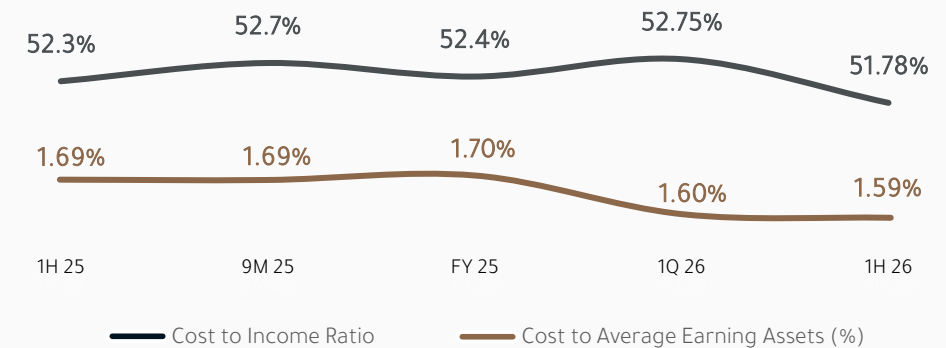
Quarterly Operating Expenses (Mn) 2Q 2026



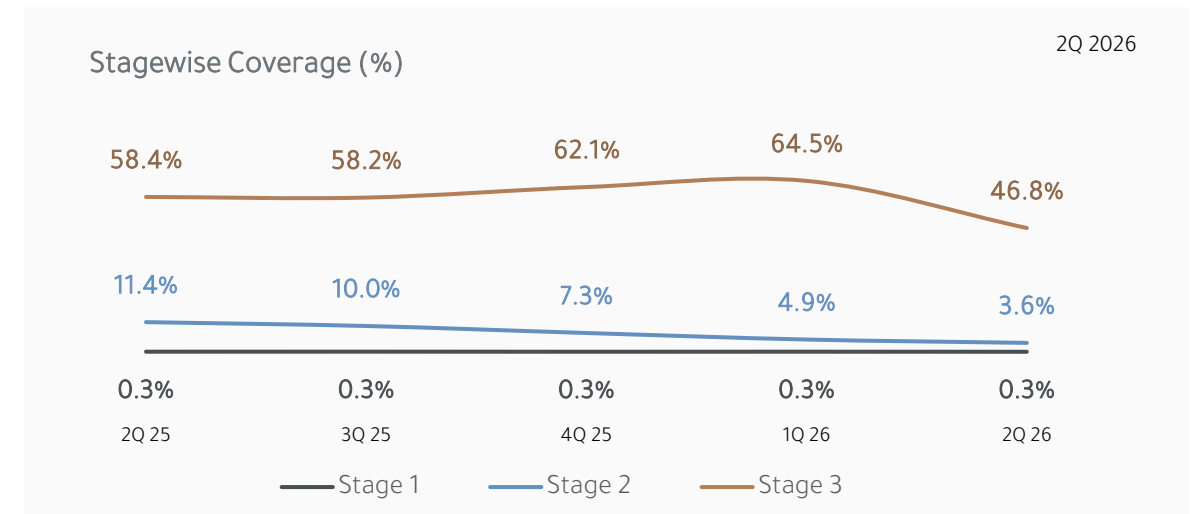
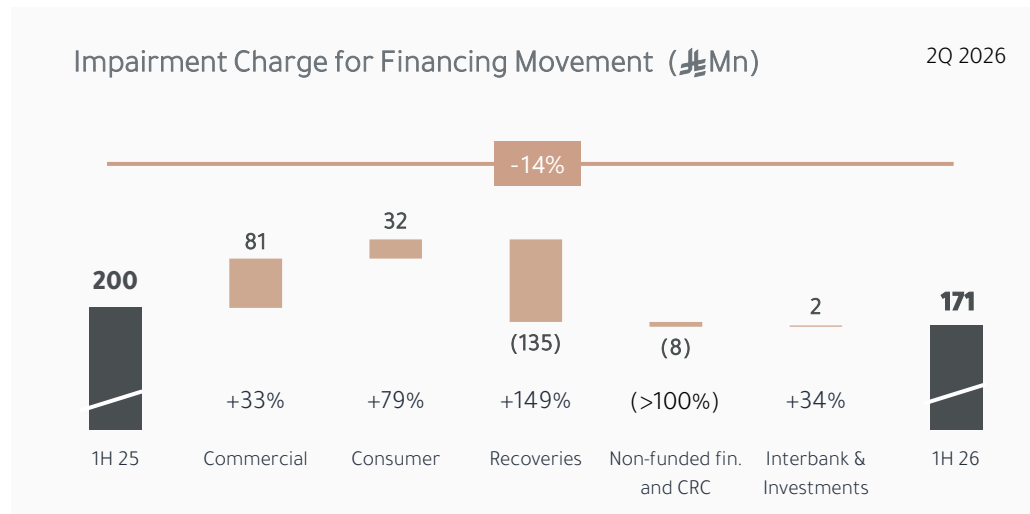
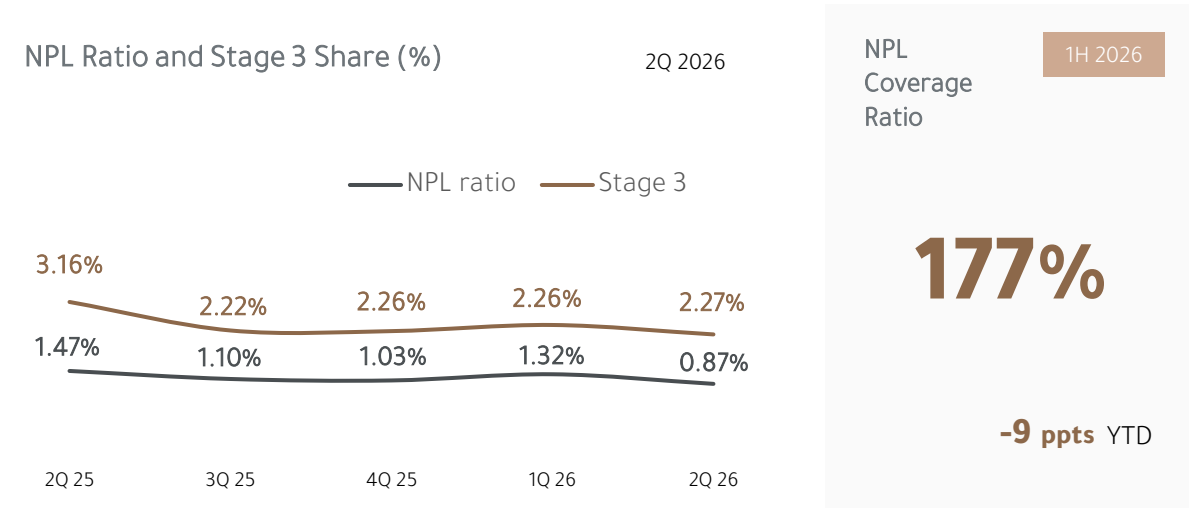
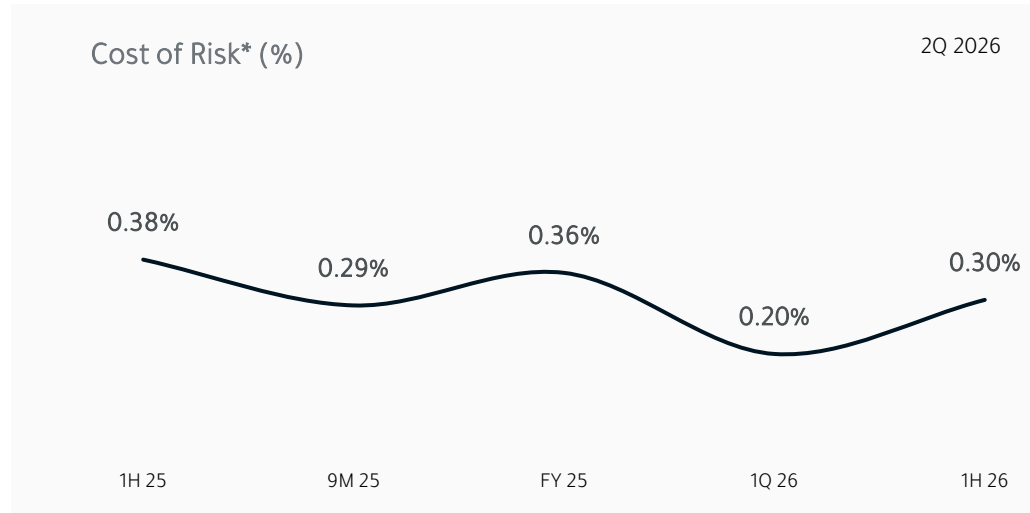
Operating Expenses Movement (Mn) 1H 2026



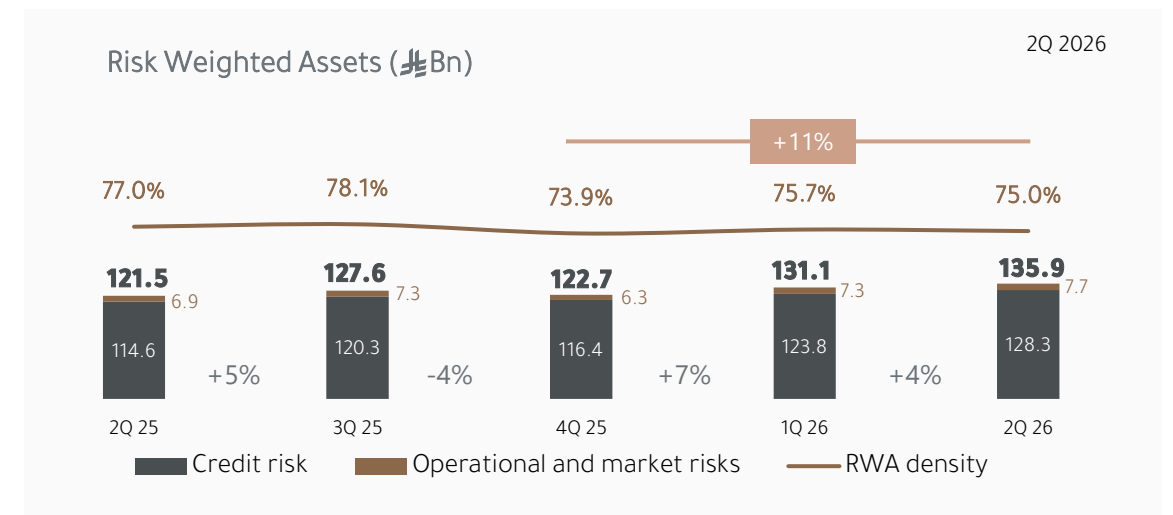
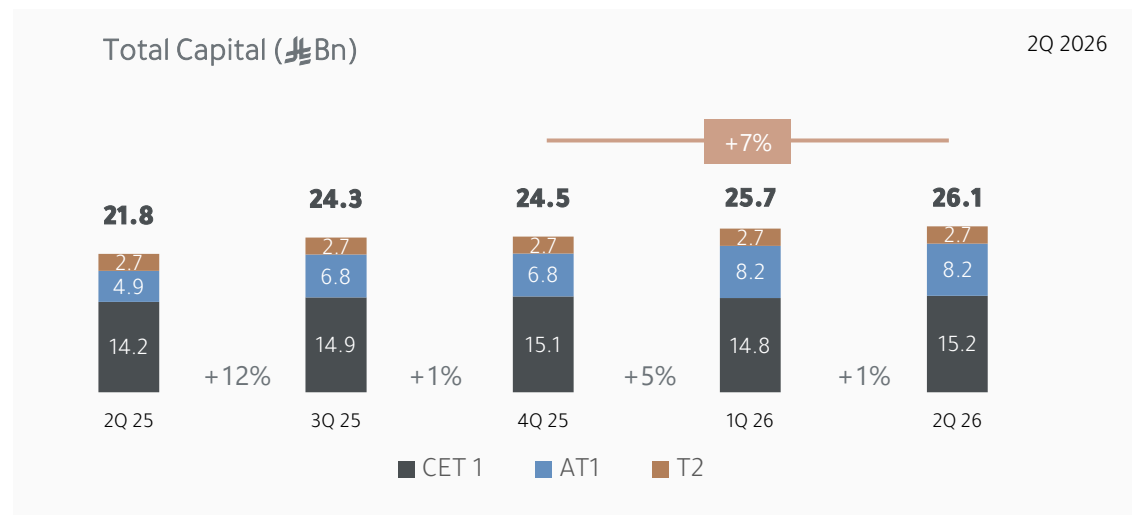
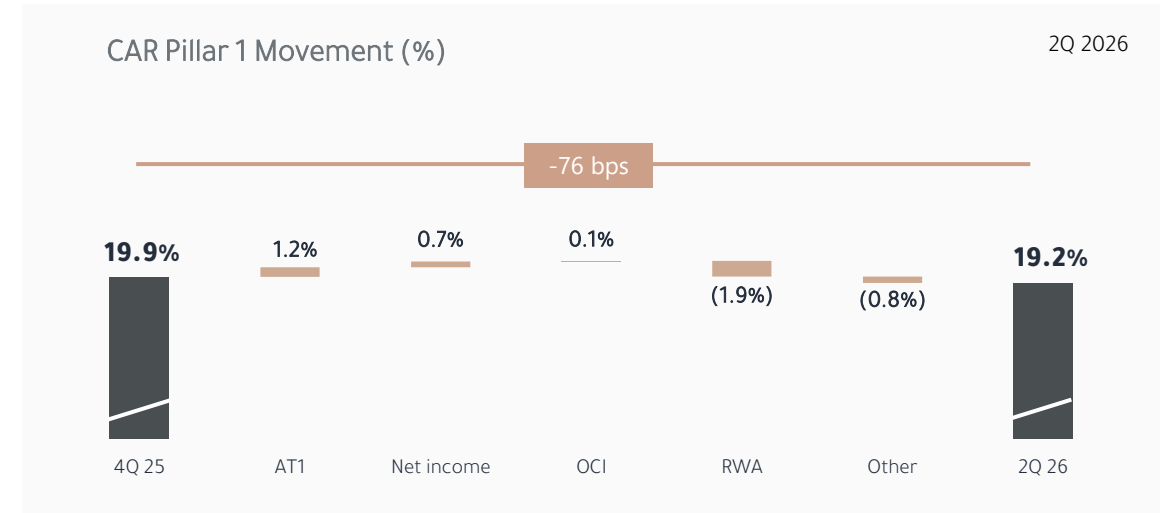
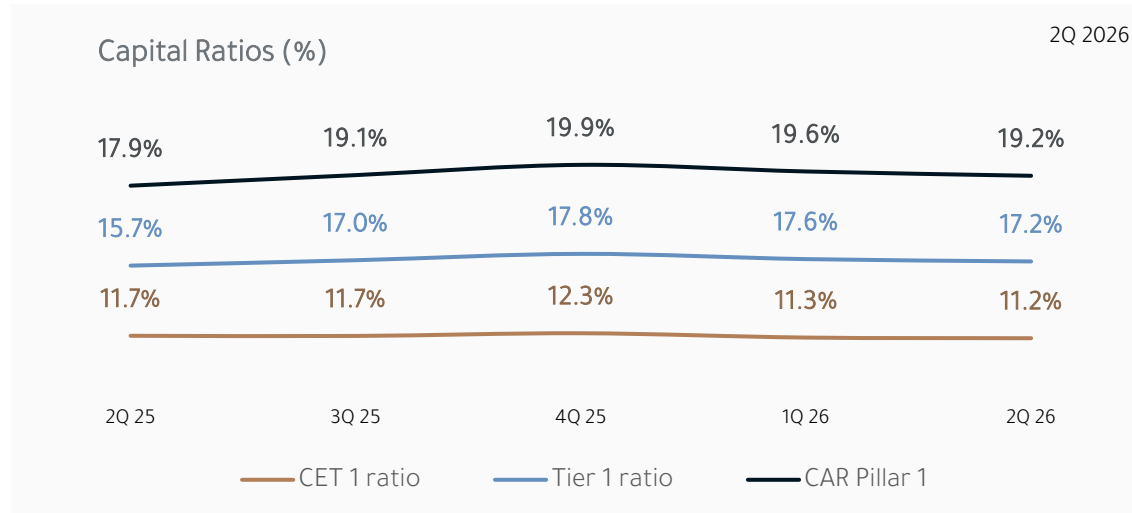
Cost ratios (%) 2Q 2026



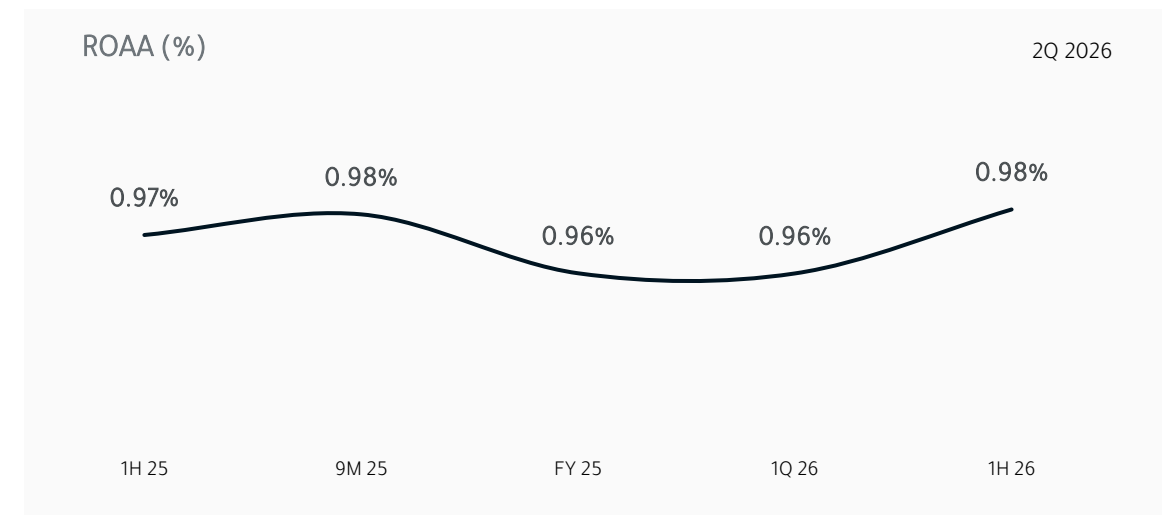
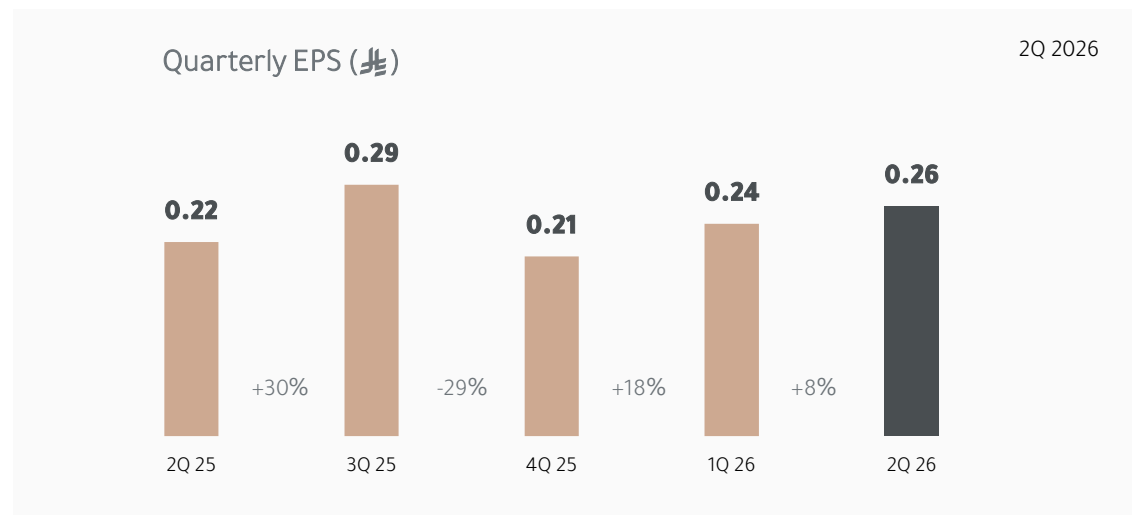
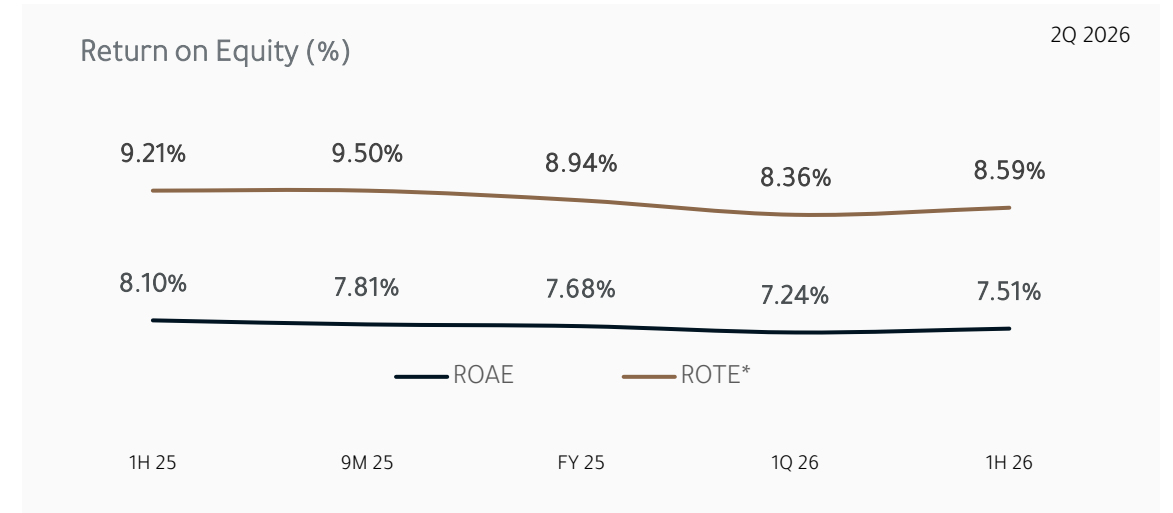
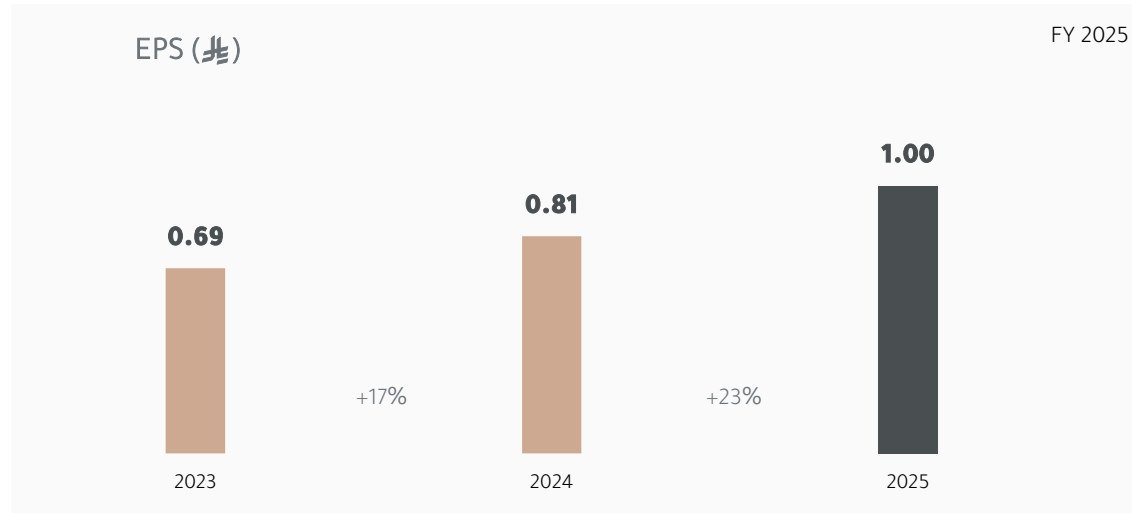
Credit quality | moderate cost of risk, healthy coverage and lower NPLs



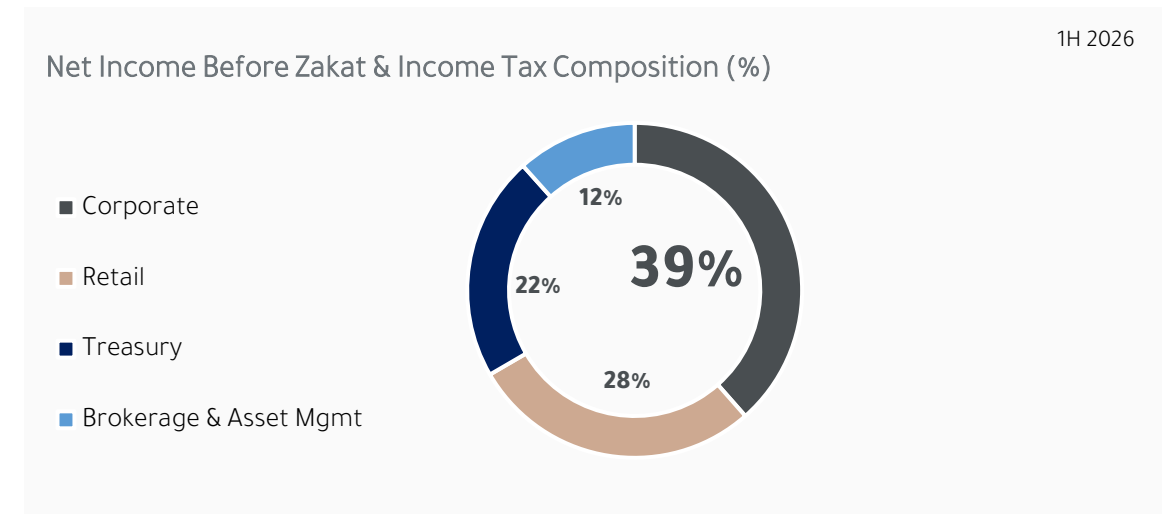
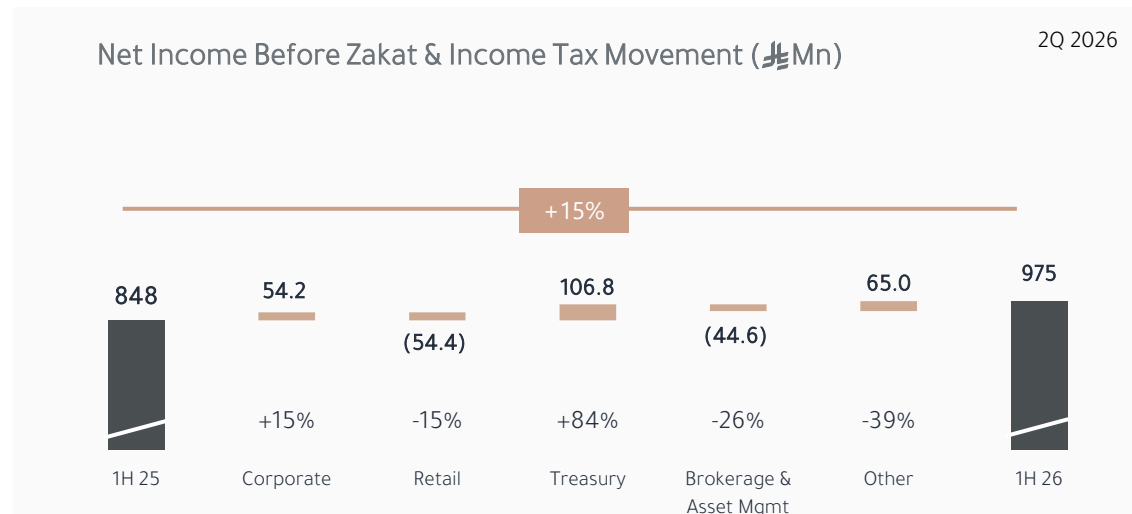
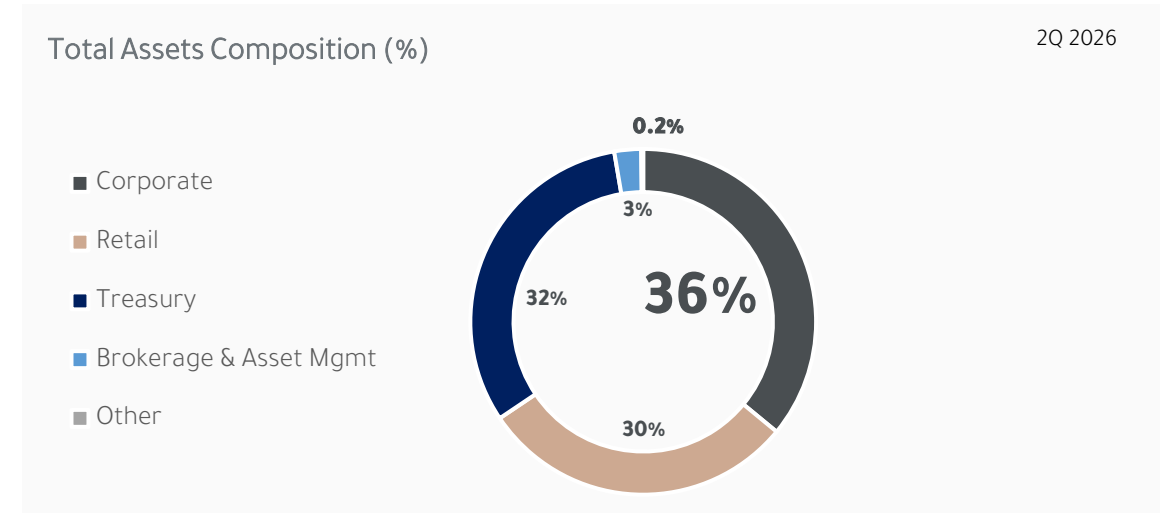
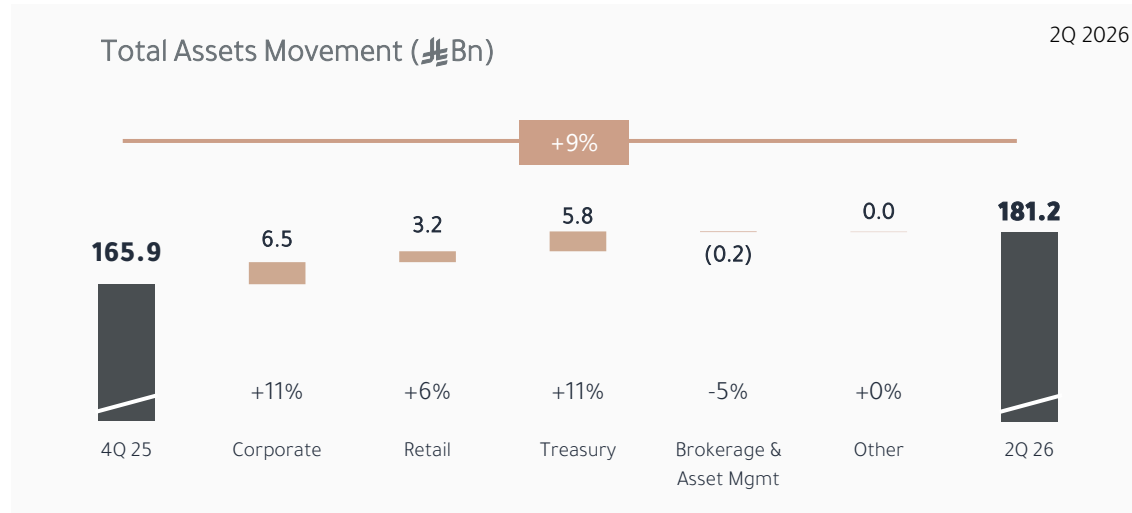
Capital | capital organic generation coupled with successful T1 issuance



Profitability | capital and asset returns demonstrate YoY improvement



Segments | all business segments fairly contributing to net result

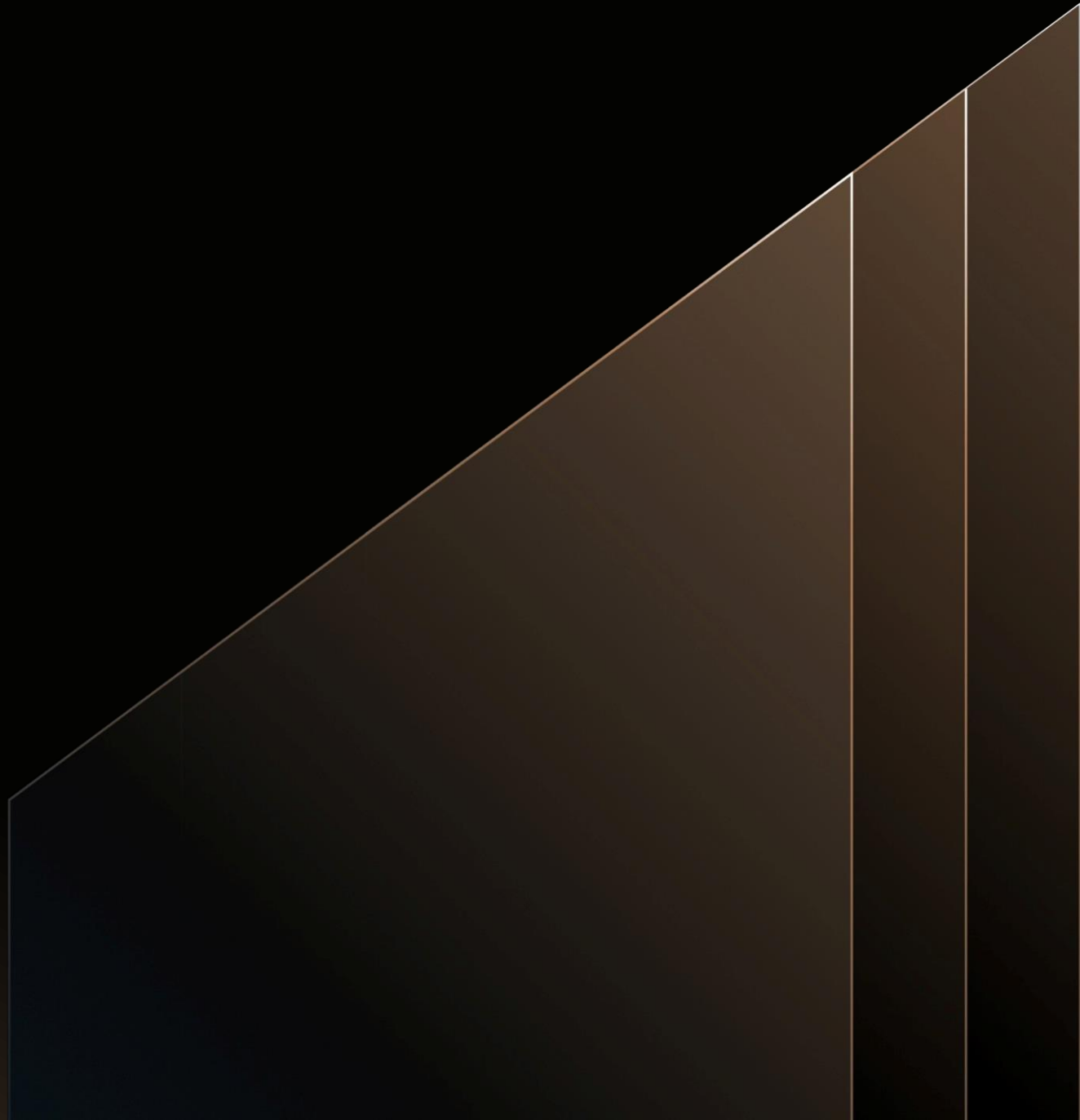


Guidance

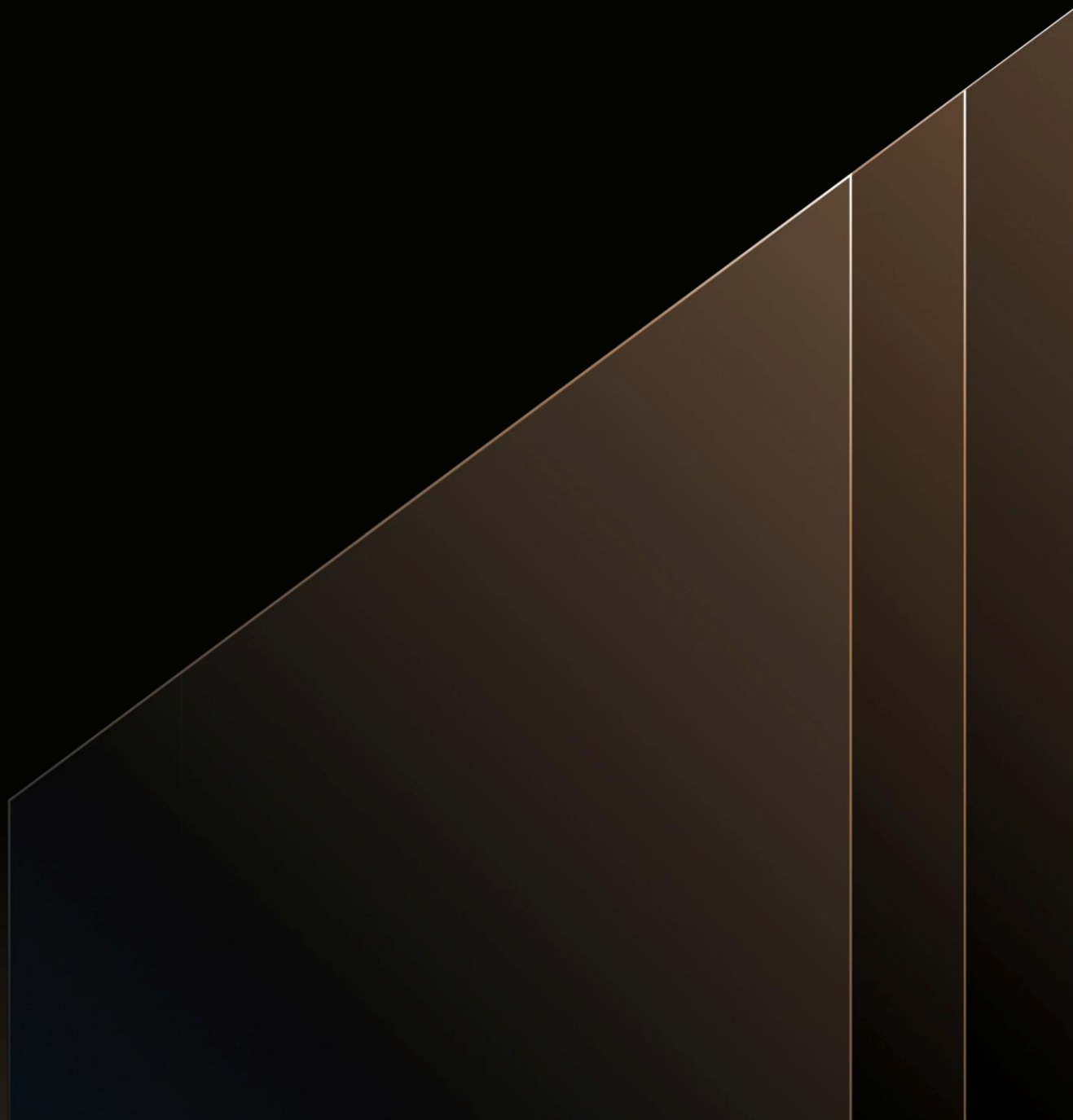
Guidance Metric	FY 2025 Actual	1H 2026 Actual	FY 2026 Guidance
Financing growth	+14%	+9.1% YTD	Low-teens digit^{↑*}
Net Margin	2.06%	2.06%	2.05% - 2.10%
Cost of Risk	36 bps	30 bps	35 - 40 bps
Cost to Income	52.4%	51.8%	below 52%
Tier 1	17.8%	17.2%	>17.0%
ROAE after zakat and tax	7.68%	7.51%	>7.75%

* Revised from 'high-single' to 'Low-teens' digit

Q&A



Appendix



Connect with us

Investors Relations Contacts

IR@aljazirabank.com.sa

Visit our IR website for more investor's disclosures:
([Click Here](#))

- Data Supplements
- Earnings Release
- Financial Statements
- Basel III disclosure
- Board Directors Report
- Annual Report

Latest Reports

Annual Report 2024



Sustainability Report 2025



Forward - looking statements

Aljazira Bank (ajb) prepared this presentation on a proprietary basis as general background information about the activities of ajb. The information contained herein is given in summary form and for discussion purposes only. Some of the information that is relied upon by ajb is obtained from sources believed to be reliable, but ajb (nor any of its directors, officers, employees, agents, affiliates or subsidiaries) does not guarantee the accuracy or completeness of such information, and disclaims all liability or responsibility for any loss or damage caused by any act taken as a result of the information. This presentation including the information covered therein is not intended either to be relied upon or construed as an advertisement for, or an offer, solicitation or invitation to sell or issue, or to subscribe, underwrite or otherwise acquire any securities in any jurisdiction. It should and must not be treated as giving tax, legal, investment or other specialist advice or a recommendation to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor. Neither shall any part of this information nor the fact of its distribution form part of or be relied on in connection with any contract or investment decision or commitment relating thereto, nor does it constitute a recommendation regarding the subject of this presentation.

All statements included in this presentation other than statements of historical facts, including, without limitation, those regarding financial position, business strategy, plans and objectives of management for future operations (including development plans and objectives) are forward-looking statements and may thus include words like "anticipate", "believe", "intend", "estimate", "expect", "will", "may", "project", "plan" and such other words of similar meaning. Such forward-looking statements are based on numerous assumptions regarding present and future business strategies and the relevant future business environment. Any forward-looking statements speak only as of the date of this presentation and ajb expressly disclaims to the fullest extent permitted by law any obligation or undertaking to disseminate any updates or revisions to any forward-looking statements contained herein to reflect any change in expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based. Nothing in the foregoing is intended to or shall exclude any liability for, or remedy in respect of, fraudulent misrepresentation. Due to rounding, numbers and percentages presented throughout this presentation may not add up precisely to the totals provided. ajb is not under any obligation to update, complete, amend, revise or keep current the information contained herein, and any opinions expressed herein are subject to change materially without notice.

Accordingly, no representation or warranty, express or implied, is or will be made by ajb, their respective advisors or any such persons' directors, officers or employees, or any other person as to the accuracy, completeness or fairness of the information or opinions contained in this presentation, and any reliance you place on them will be at your sole risk. Investors must rely solely on their own examinations of the Offering and relevant documentation in making a determination as to whether to invest in the securities described. An investor should seek independent professional advice when deciding if an investment is appropriate. Securities that may be discussed herein may not be suitable for all investors. Investors are required to make their own independent investigation and appraisal of the business and financial condition of ajb and its subsidiaries, the nature of the securities and the merits or suitability of the securities or any transaction to any investor's particular situation and objectives, including the possible risks and benefits of purchasing any securities. Any such determination should involve an assessment of the legal, tax, accounting, regulatory, financial, credit or other related aspects of the offering or the securities. Without prejudice to the foregoing, ajb, their advisors and any such persons' directors, officers or employees expressly disclaim any liability whatsoever, in negligence or otherwise, for any loss howsoever arising, directly or indirectly, from use of, or reliance on, this presentation or its contents or otherwise arising in connection therewith.